

AEA Consulting



2023

Cultural
Infrastructure
Index



2023

Cultural Infrastructure Index



Above:
Nita Mukesh Ambani Cultural Centre

Left:
American Museum of Natural History

Cover:
Blanton Museum of Art



Introduction



The Cultural Infrastructure Index published by AEA Consulting is now in its eighth edition.¹ The Index seeks to measure investment in capital projects in the cultural sector globally, identifying projects with a budget of US\$10 million or more that were publicly announced or completed within a calendar year. Our definition of “cultural infrastructure” comprises museums and galleries, performing arts centers, multifunction arts venues, cultural hubs and districts, and – for the first time this year – immersive arts venues. Projects tracked include new buildings, renovations, expansions, and adaptive reuses.

This year is one of relative stabilization following a post-pandemic building peak, largely due to delayed

¹ This is the eighth year of formal publication. 2023 budget data in currencies other than US dollars were converted to US dollars using rates current as of April 2024. Historic data has not been adjusted for inflation.

announcements. In 2023, 192 major cultural infrastructure projects were completed globally and 198 were announced. Completed projects totaled US\$8.6 billion of investment, while announced projects represent \$5.6 billion of new spending. While the value and volume of completed projects increased by 10% and 4% respectively on the previous year, announced projects appear more modest. Notwithstanding some notable exceptions, the scope, scale, and cost of announced projects are falling, probably as a result of the impact from economic uncertainty affecting both public and private sector investment, including the overhang of increased inflation and construction costs. Taking a long-term view, we continue to see signs of growth in cultural infrastructure globally: completed and announced projects have increased by 10% and 6% respectively each year (2016-23 CAGR - Compound Annual Growth Rate). In summary, our analysis of global cultural infrastructure development finds that:

- 192 major capital infrastructure projects were completed in 2023, accounting for over \$8.6 billion of investment. This represents an increase in both the volume and value of completed projects when compared to 2022, in which we recorded 185 projects valued at \$7.8 billion. Looking at the long-term trend, the volume of completed infrastructure projects has increased at an average rate of 10% annually (2016-23 CAGR), while the nominal value of investment remains equal to 2016, representing a reduction in real terms.
- The number of projects announced fell from a record high of 225 in 2022, down 12% to 198. The value of announced projects fell by almost a quarter (23%) to \$5.6 billion, with the median budget size down from \$30 million to \$25 million. In the long-term, the volume of announced projects is increasing at an average rate of 6% annually (2016-23 CAGR) while the total value of investment is decreasing by 6% annually as average budgets decrease.
- Museums and galleries remained the most prevalent building type for the eighth consecutive year, accounting for 213 announced and completed projects (55% of total) valued at \$7.1 billion. The next most popular typologies were performing arts centers (72, 19% total); multifunction arts venues (66, 17% total); and cultural districts (22, 6% total). This year we have added immersive arts venues as a new category, identifying 17 announced and completed projects across North America, Europe, Asia, and the Middle East.
- Looking across all categories, the scale of projects – both announced and completed – has dropped by almost a third (31%) from 4.7 million to 3.2 million square meters. The median budget size also dropped from \$30 million to \$26 million while relative cost per square meter has increased by 34% from \$6,422 in 2022 to \$8,612 in 2023. This is more pronounced among certain infrastructure classes – for example, the cost per square meter for museums and galleries reached \$8,970, up almost 50% on the previous year (\$6,097).



Above:
Zhuhai Jinwan Civic Art Center

Facing:
Perelman Performing Arts Center



- North America continues to have the lion's share of investment in major projects. In 2023, 176 projects were completed or announced worth a total estimated \$7.2 billion. In Europe, 103 projects were completed or announced, representing \$3.8 billion investment, while in Asia, 71 projects were valued at \$2.2 billion. Together, these regions account for 93% of annual investment and their pace of development is trending upwards – most rapidly in Asia (14% 2016-23 CAGR). 14 projects were completed or announced in both the Australia/New Zealand region and the Middle East, accounting for \$870 million investment; however, this excludes large swaths of investment in the so-called “gigaprojects” across the Gulf region, the value of which largely remains confidential. Six projects were completed or announced in both Latin America and Africa, accounting for \$177 million, only 1% of total investment. Globally, cultural infrastructure development shows signs of sustained growth in all territories, averaging 10% increase in projects annually since 2016.
- While the majority of investment can be traced to a handful of countries – the US, UK, and China account for \$9.2 billion investment (65% total) – there is significant growth of investment within

other markets, often driven by public investment in large civic buildings of national importance, such as the Museum of Polish History in Warsaw (\$276 million) or the *Cité Internationale de la Langue Française* in Villers-Cotterêts, France (\$225 million). We also find that the development of major cultural infrastructure outside of traditional cultural capitals in the Global North is rising. In total, projects were recorded in 48 countries and over 275 towns and cities, only 27% of which are among the top 75 global urban centers.²

- As seen consistently since we started tracking in 2016, most projects can be classified as led by public (44%) or not-for-profit (37%) entities, representing \$13.3 billion of total investment across both completed and announced projects. The number of commercial projects has continued to grow year-on-year, accounting for 7% of total projects in 2023 (\$541 million). Other private and public/private initiatives remain only a small minority (3% total).
- Despite a 10% fall from last year, the largest share of completed projects continued to be

² As determined by Kearney's 2023 Global Cities Report.

new builds (93 projects, 48% total). Renovation and adaptive reuse were also popular project categories and show signs of sustained growth, together comprising 78 completed projects (41% total). Expansions were least common; only 21 were completed (11% total).

- The most frequently seen architectural practice in this year's Index was Snøhetta, engaged on five projects globally, including collaborations with h2o architectes and BNIM. Beyer Blinder Belle and Purcell were also in high demand, engaged on four projects each. Since 2016, the most frequently engaged practices have been Kengo Kuma and Associates (18 projects), Herzog & de Meuron (14 projects), and David Chipperfield Architects (13 projects),
- The top three highest value projects completed in 2023 were the Perelman Performing Arts Center in New York (\$500 million); the American Museum of Natural History, also in New York (\$465 million); and the Beijing Performing Arts Center (\$352 million). The top three announced projects were the Tennessee Performing Arts Center in

Nashville (\$500 million); the Sejong Center for the Performing Arts in Seoul (\$242 million); and the Grieg Quarter in Bergen (\$191 million).

The data that underpins the Index is gathered daily throughout the year by AEA staff who comb through numerous publications in English, Spanish, Italian, Arabic, and Chinese, including aggregator sites and news forums. The Index only captures projects that are formally announced as either planned or completed. Almost all *completed* projects are formally announced, but that is not always the case for *planned* projects. For example, we are aware of numerous cultural infrastructure projects in the Arabian Gulf that are in the advanced stages of planning but will not be captured in the Index until they are completed. While we cannot claim that the Index is exhaustive, it is intended to provide an accurate picture of trends in global cultural infrastructure investment and offer practical information on the number, type, location, and budgets of major projects announced and completed every year. After eight years, we have a high degree of confidence in the picture that we draw.



Above:
Museum Paleis Het Loo

Facing:
Seoripul Open Art Storage

Sustainability in Cultural Infrastructure Development: The Case for Adaptive Reuse

For the last three years, AEA Consulting has been tracking completed and announced adaptive reuse projects, allowing us to monitor global trends in repurposing built infrastructure for cultural uses. In 2023, 16% (or 63) of all tracked projects were adaptive reuse projects, with a median capital project budget of \$23 million. 44% of these adaptive reuse capital projects were museums and galleries, 25% were multifunction arts venues, 14% immersive venues, and 16% were either performing arts centers or cultural districts. The adaptive reuse projects tracked cover a broad range of industrial and civic heritage transformations: mills and factories, breweries, and warehouses, as well as post offices, churches, prisons and courthouses. The locations of these projects are equally diverse, showing a growing interest in preservation and repurposing of built infrastructure for cultural uses globally. Adaptive reuse projects can generate unique value across social, cultural, and economic dimensions, including:

- Revitalization and activation of vacant, abandoned, and derelict buildings, infusing new life into neighborhoods by enlivening the built environment and the surrounding areas
- Preservation of the historical fabric of places while reimagining their core functions
- Utilization of craft and conservation skills, and the preservation and proliferation of those skills
- Creation of opportunities for community participation and engagement, fostering a sense of ownership and connection to the reimagined places
- Reduction of costs, as repurposing existing buildings can be more cost-effective than new construction provided that – a heavy qualification – the existing structure does not require vast improvements or changes.



Perhaps most importantly, as we need spaces to be developed to continue advancing our societal and cultural ambitions, the vital question is how to achieve the positive and long-term impacts while minimizing the greater environmental damage. We are becoming more aware of the long-term negative environmental impacts that building projects often produce. The construction sector accounted for around 37% of energy and process-related CO2 emissions in 2023, making it a major contributor to global greenhouse gas emissions.¹

When environmental sustainability takes center stage, adaptive reuse and retrofitting of existing buildings is often seen as the most sustainable way forward. While adaptive reuse projects often require a significant investment of skills, time, and money, they present a more environmentally sustainable model than newly built facilities.

“...Adaptive reuse can provide a satisfactory, revitalizing solution for many historic buildings at risk. It is a process which has gone on for centuries, with clear social and economic benefits... New uses for distinguished buildings

¹ UN Environment Programme, Building Materials and the Climate: Constructing a New Future, September 2023, <https://wedocs.unep.org/handle/20.500.11822/43293>

which have outlived their original roles will continue to bring life back to cotton mills, country houses, coastal defenses and churches.”

– Merlin Waterson. Edited by Ian Morrison. “Rescue and Reuse: Communities, Heritage and Architecture.” 2019. RIBA Publishing.

Recently announced adaptive reuse projects that will accommodate arts and cultural uses include projects as diverse as the planned transformation of the Darlinghurst Law Courts in Australia to become a multi-disciplinary arts center; a former postal office being turned into a fashion museum in Bath, UK; the 18th century public hospital building, Real Albergo dei Poveri, being transformed into a cultural hub to accommodate an archeological museum and other cultural, social, and educational uses in Naples, Italy; and a conversion of a former newspaper office block into the LGBTQ+ World History Museum in Palm Springs, California. The Fred Rouse Center for Arts and Community Healing in Fort Worth, Texas, currently in the design stage, is housed in a former warehouse that was occupied in the 1920s by one of the largest chapters of the Ku Klux Klan. Led by a coalition of local civic and arts groups, the future cultural center will focus on social justice initiatives and provide spaces for performances, exhibitions, workshops, community meetings, a resource center for LGBTQ+ youth, and an artist residency. In this instance, the reuse is envisaged as reparative.

Cultural hubs and districts, multipurpose cultural venues, and museums are all among the adaptive

reuse projects completed in 2023. In Istanbul, Baruthane Cultural Center is housed in a former 324-year-old industrial facility. Once a gunpowder factory, the 4,800-square-meter cultural center now houses a library, a series of event spaces, coworking and study spaces, an auditorium, a gallery, a restaurant, and green public courtyard. Fotografiska opened two new galleries – one in a repurposed 1909 department store building in Berlin and another in a repurposed riverfront warehouse in Shanghai. In Marrakech, the 1922 state bank building has been converted into the Jamaa El Fna Intangible Heritage Museum. In Czech Republic, Automatic Mills, a former flower mill in Pardubice, Eastern Bohemia, was turned into a multi-purpose cultural center, housing art galleries, an education center, restaurants, and a rooftop observation deck. In California, Chapman University opened the new three-level Sandi Simon Center for Dance in a converted 1918 packing house, thus preserving the historical building that now accommodates study spaces, classrooms, meeting areas and a multifunctional mezzanine space.

Powerhouse Arts in Gowanus, Brooklyn, NYC, is a leading example of an industrial heritage building turned into a cultural facility. Opened in 2023 and now fully operational, Powerhouse Arts provides workspace for art and fabrication professionals and educators and presents a public program in partnership with local community organizations. AEA Consulting had the privilege of working with Powerhouse Arts in the early stages of the operational planning and in mapping out its future uses and governance model.



Above: Darlinghurst Law Courts

Facing: Fred Rouse Center for Arts and Community Healing



Powerhouse Arts²

When completing the redevelopment of the Powerhouse in Brooklyn, the intention was to embrace the building's varied history – first as a power station and later as a haven for local artists seeking refuge, creative freedom, and radical possibility. The design program celebrates the architectural details that point to these chapters of the building's history. The architects Herzog & de Meuron were clear in their decision to allow the patina to remain a part of the building's transformed identity, ready to take on the next century's traces of use.

The program and the vision for the facility came about in tandem. The site of the former Brooklyn Rapid Transit Power Station inspired the establishment of an arts organization that would reinvigorate the building in the name of art. As the site was secured and remediation efforts – extensive prerequisite efforts to bring the site to a state of environmental readiness before it could be redeveloped – were underway, Powerhouse Arts the organization was founded and piloted its program in satellite shops across Brooklyn, informed by numerous community round tables and R&D efforts to identify and articulate the core needs of NYC's artistic community.

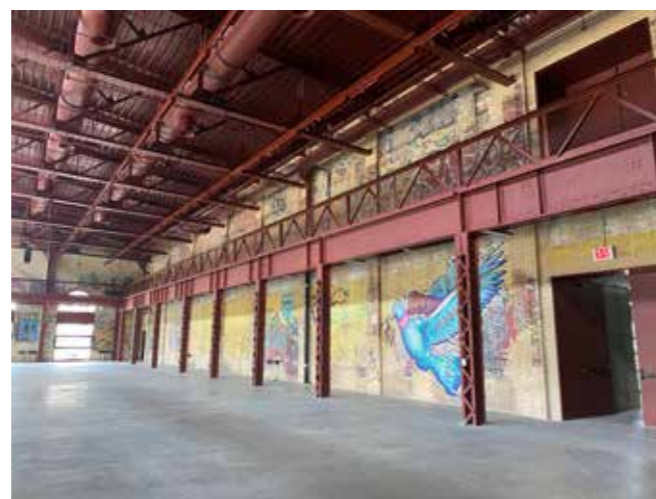
The industrial heritage building presented some challenges: the derelict state of the existing structure of Turbine Hall required extensive efforts to

fortify and reinforce what remained. The project demanded thorough and meticulous tests, including load tests of the existing concrete slab and the remaining masonry, before it could be determined fit for adaptation. It was also decided that the Boiler House would be rebuilt and reintegrated in the footprint of the original structure to house additional fabrication activities.

The Powerhouse Arts facility is one of the few sites that remain zoned for industrial use in Gowanus neighborhood in Brooklyn and that still operates as a hub for arts fabrication and creative production. The building's industrial character is authentic to the activities that take place within its walls, nodding both to its history as a critical piece of Brooklyn infrastructure and as the art factory that it is today.

The facility was developed with a keen focus on the health of contemporary artists working within the space. For example, meticulous care was taken to research off-gassing of materials, to address the production of dust and other airborne materials, and to supply the building with a constant flow of clean air. State-of-the-art HVAC systems were installed, infrastructure set in place, and avenues for clean disposal of waste implemented.

Powerhouse Arts' community sees themselves as stewards of the building and of the artistic community, and the processes taking place within the building nod to that mindset.



Above:
Powerhouse Arts

Facing:
Baruthane

² With thanks to Eric Shiner, President of Powerhouse Arts, for his interview with AEA Consulting, May 2024



The adaptive reuse projects that bring new cultural uses to heritage buildings share some common principles and practices, many of them rooted in environmental objectives:

- **Sustainability:** adaptive reuse promotes sustainability by reducing waste, conserving embodied energy, and minimizing the need for new construction materials and resources
- **Preservation & Compatibility:** any changes or additions to the heritage building should aim to preserve the original fabric and character as much as possible. The new use should be compatible with the existing spatial configuration, structural system, and heritage values of the building
- **Accessibility:** the adapted building should meet contemporary accessibility standards and building codes, while respecting the heritage fabric and character
- **Community Partnership:** involving local communities and partners across civic and cultural sectors, the adaptive reuse process fosters a sense of ownership and appreciation for the heritage building
- **Economic Viability:** the arts and cultural use should be economically viable and financially sustainable, ensuring the long-term preservation and maintenance of the building
- **Compliance:** the new building should strike a balance between preserving built heritage and

meeting contemporary functional and regulatory requirements.

Many of the newly built facilities are designed to reach high standards of sustainable construction and maintenance by using sustainable materials, techniques, and high-quality fit-out, allowing for resource preservation and recycling. But many others, despite improved industry regulations, still fall behind the best practice in “green” architecture and construction. Martin Müller's April 2024 article in The Art Newspaper on museum expansions reinforces the point: “Building your way to sustainability is a bad idea, no matter how green your new building is... Art institutions need to face up to the fact that they are caught up in a growth logic that is bad for the planet. Even if this growth logic is not of their own making, art institutions have a responsibility to help change it.”³

The ambition needs to be a joint one. Governments and policymakers can play a key role in supporting the adaptive reuse of physical infrastructure into arts and cultural facilities through targeted policies, funding, and guidance, while architects and operators in the cultural sector can make the practice of adaptive reuse and retrofitting more commonplace, innovative and, ultimately, sustainable for generations ahead.

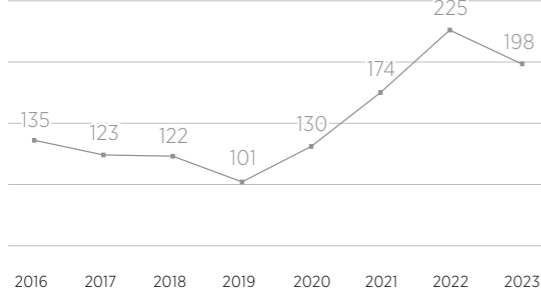
³ “Building your way to sustainability is a bad idea, no matter how green your new building is”, Martin Müller, The Art Newspaper, 8 April 2024. Martin Müller is a professor of human geography and sustainability at the University of Lausanne. <https://www.theartnewspaper.com/2024/04/08/the-bigger-the-museum-the-bigger-the-sustainability-problem>. His work has drawn extensively on the Cultural Infrastructure Index.

Total project numbers

ANNOUNCED 2023

198

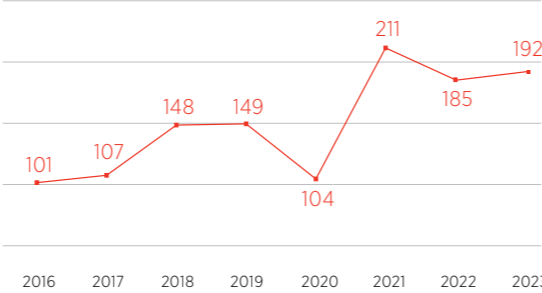
CAGR 2016-2023
+6%



COMPLETED 2023

192

CAGR 2016-2023
+10%



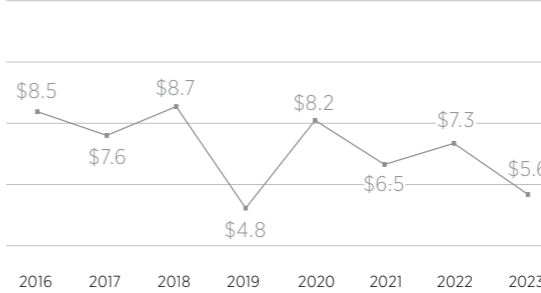
Category	Announced 2023	Completed 2023
Museum/Gallery	112	101
Performing Arts Center	39	33
Multifunction Arts Venue	28	38
Cultural Hub/District	11	11
Immersive	8	9

Total capital investment

ANNOUNCED 2023

\$5.62B

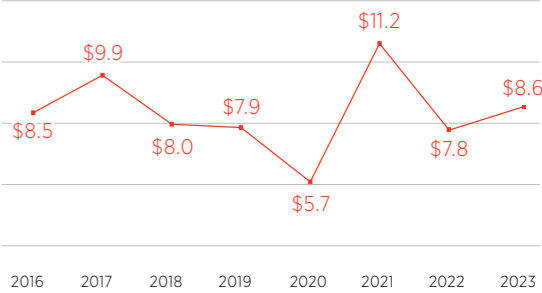
CAGR 2016-2023
-6%



COMPLETED 2023

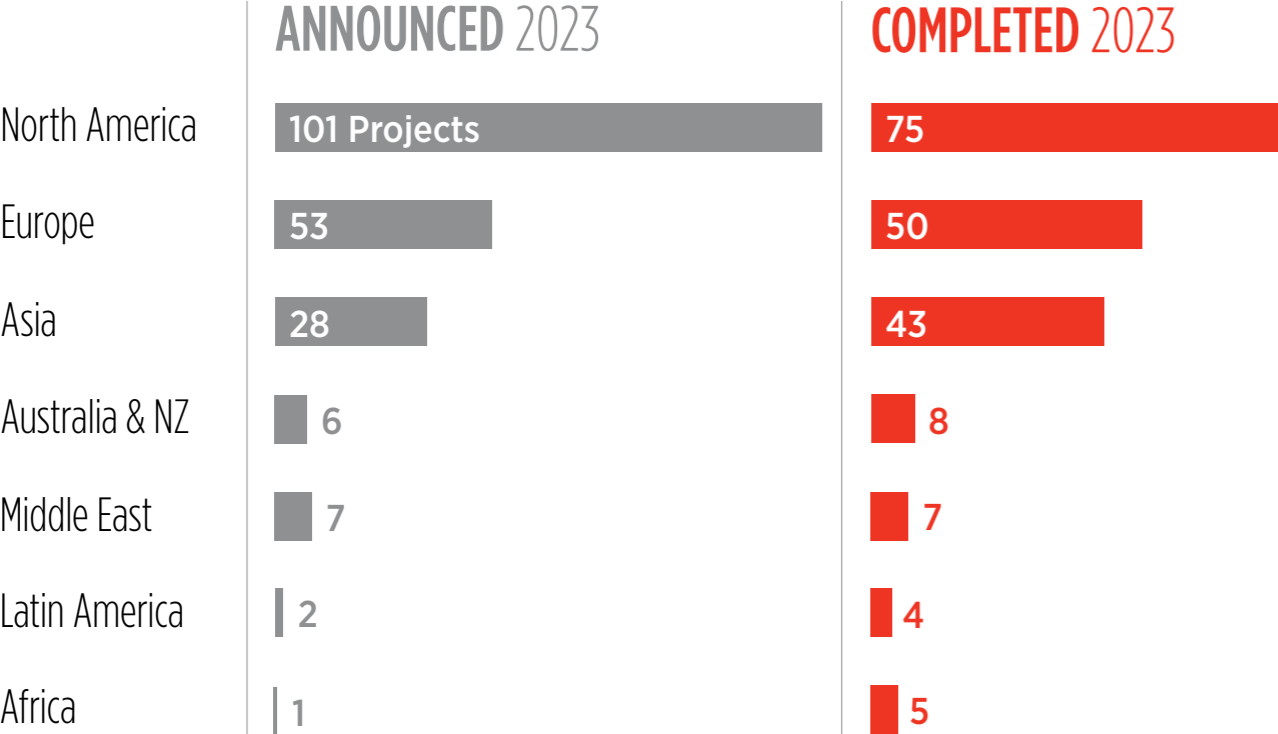
\$8.58B

CAGR 2016-2023
0%

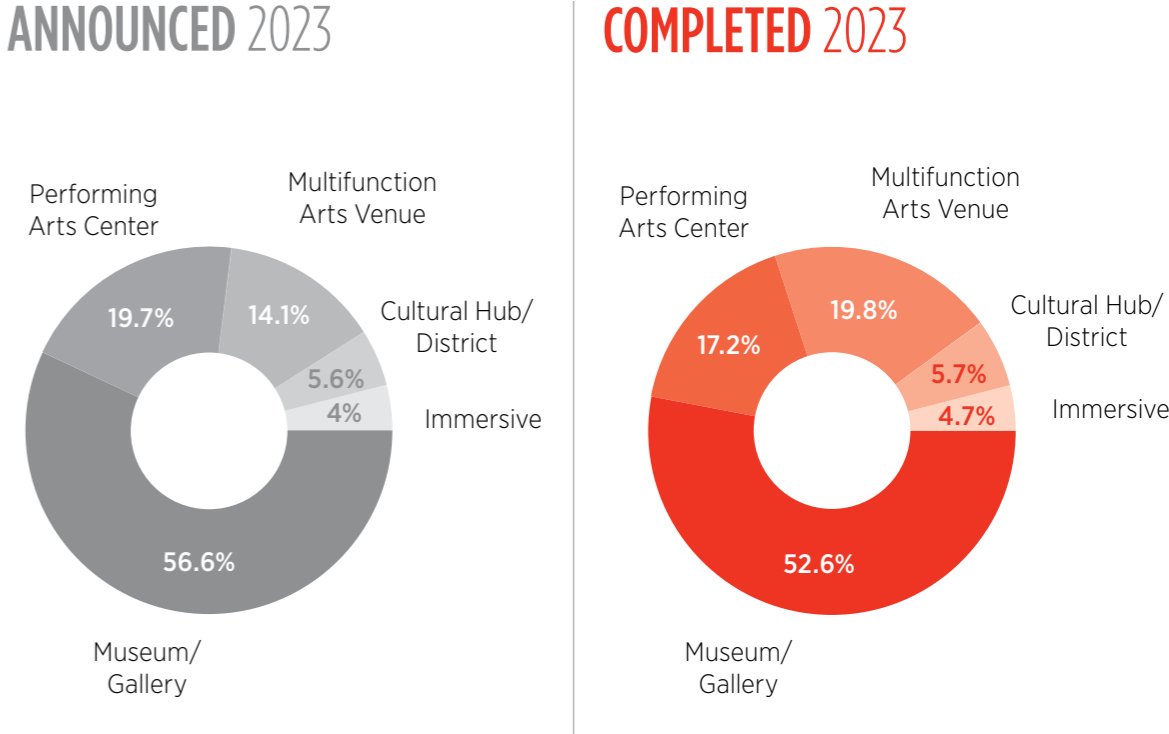


Category	Announced 2023 (\$B)	Completed 2023 (\$B)
Museum/Gallery	\$2.75B	\$4.39B
Performing Arts Center	\$1.79	\$2.05
Multifunction Arts Venue	\$0.90	\$1.33
Cultural Hub/District	\$0.16	\$0.78
Immersive	\$0.03	\$0.03

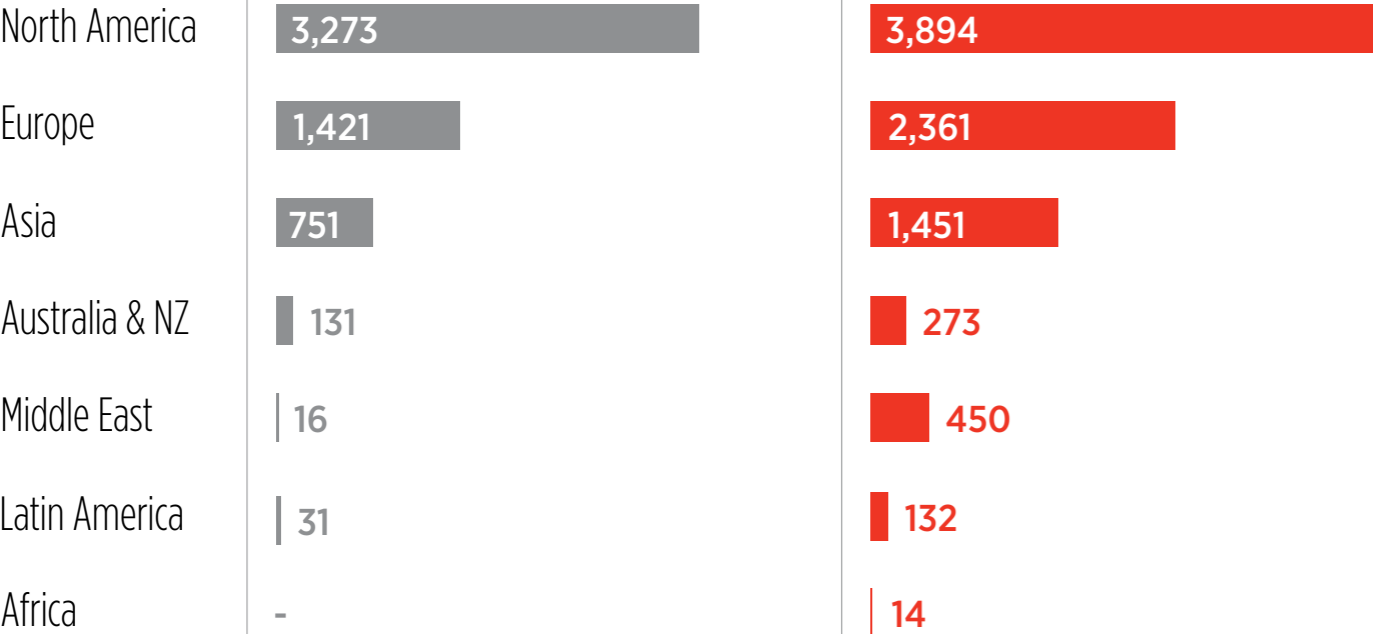
Regional distribution



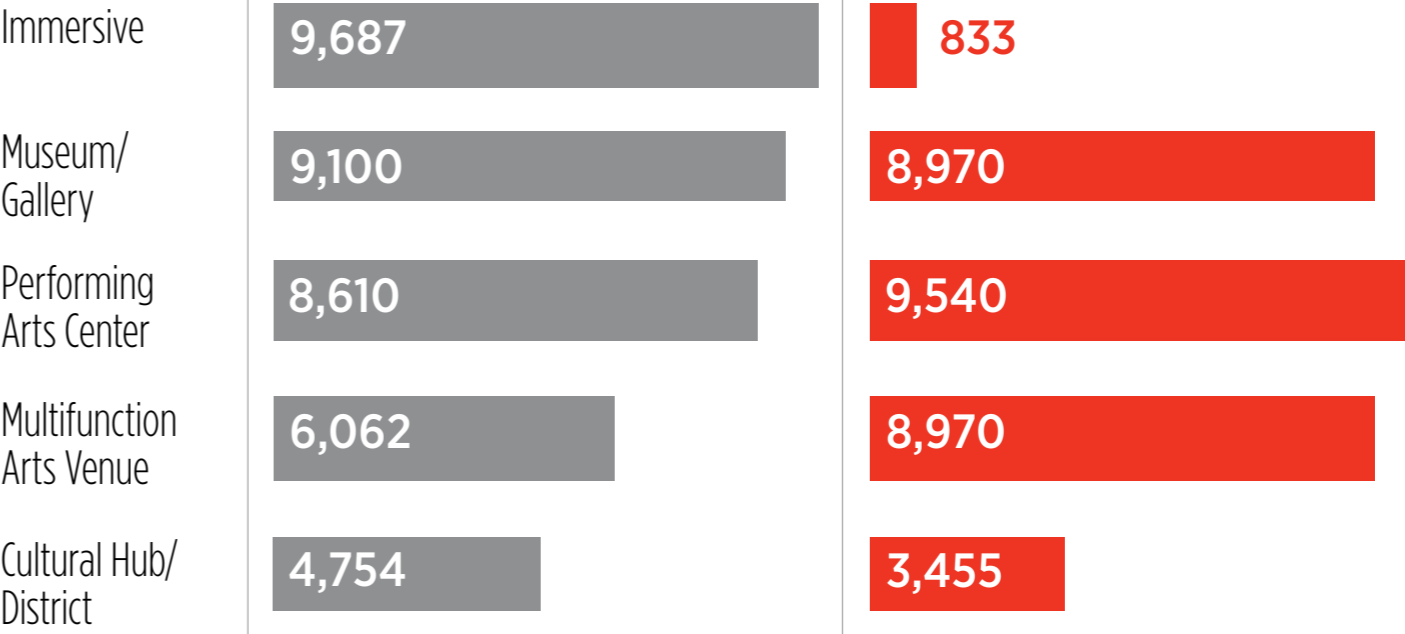
Mix of projects by building type



Total capital Investment (US\$ in millions)



Median cost per m² by building type (US\$)



Top 10 budgets for announced projects

Name	Budget	City/State	Country	Region	Building Type
Tennessee Performing Arts Center	\$500,000,000	Nashville, TN	US	North America	Performing Arts Center
Sejong Center for the Performing Arts	\$242,000,000	Seoul	South Korea	Asia	Performing Arts Center
Grieg Quarter	\$191,000,000	Bergen	Norway	Europe	Performing Arts Center
Sanya International Cultural Convention and Exhibition Center	\$180,000,000	Sanya	China	Asia	Multifunction Arts Venue
Dr. Phillips Center for the Performing Arts	\$175,000,000	Orlando, FL	US	North America	Performing Arts Center
Louisiana Music and Heritage Experience	\$160,000,000	New Orleans, LA	US	North America	Museum/Gallery
National Archaeological Museum of Naples (MANN 2)	\$158,000,000	Naples	Italy	Europe	Multifunction Arts Venue
Music Hall Center for the Performing Arts	\$122,000,000	Detroit, MI	US	North America	Performing Arts Center
Museum of the Cursed Soldiers and Political Prisoners of the Polish People's Republic	\$114,000,000	Warsaw	Poland	Europe	Museum/Gallery
New Brunswick Museum Research and Collections Centre	\$109,000,000	Saint John	Canada	North America	Museum/Gallery



Above:
International African American Museum

Top 10 budgets for completed projects

Name	Budget	City/State	Country	Region	Building Type
Perelman Performing Arts Center	\$500,000,000	New York, NY	US	North America	Performing Arts Center
American Museum of Natural History	\$465,000,000	New York, NY	US	North America	Museum/Gallery
Beijing Performing Arts Center	\$352,000,000	Beijing	China	Asia	Performing Arts Center
Aviva Studios	\$297,000,000	Manchester	UK	Europe	Multifunction Arts Venue
Museum of Polish History	\$276,000,000	Warsaw	Poland	Europe	Museum/Gallery
Buffalo AKG Art Museum	\$230,000,000	Buffalo, NY	US	North America	Museum/Gallery
International City of the French Language	\$225,000,000	Villers-Cotterêts	France	Europe	Multifunction Arts Venue
Sanxingdui Museum	\$197,000,000	Guanghan	China	Asia	Museum/Gallery
Museum Paleis Het Loo	\$182,000,000	Apeldoorn	Netherlands	Europe	Museum/Gallery
Powerhouse Arts	\$180,000,000	New York, NY	US	North America	Multifunction Arts Venue



Above:
Aviva Studios

North America

101 75

Immersive	4	4
Cultural Hub / District	6	1
Museum/Gallery	55	40
Multifunction Arts Venue	14	13
Performing Arts Center	22	17

Europe

53 50

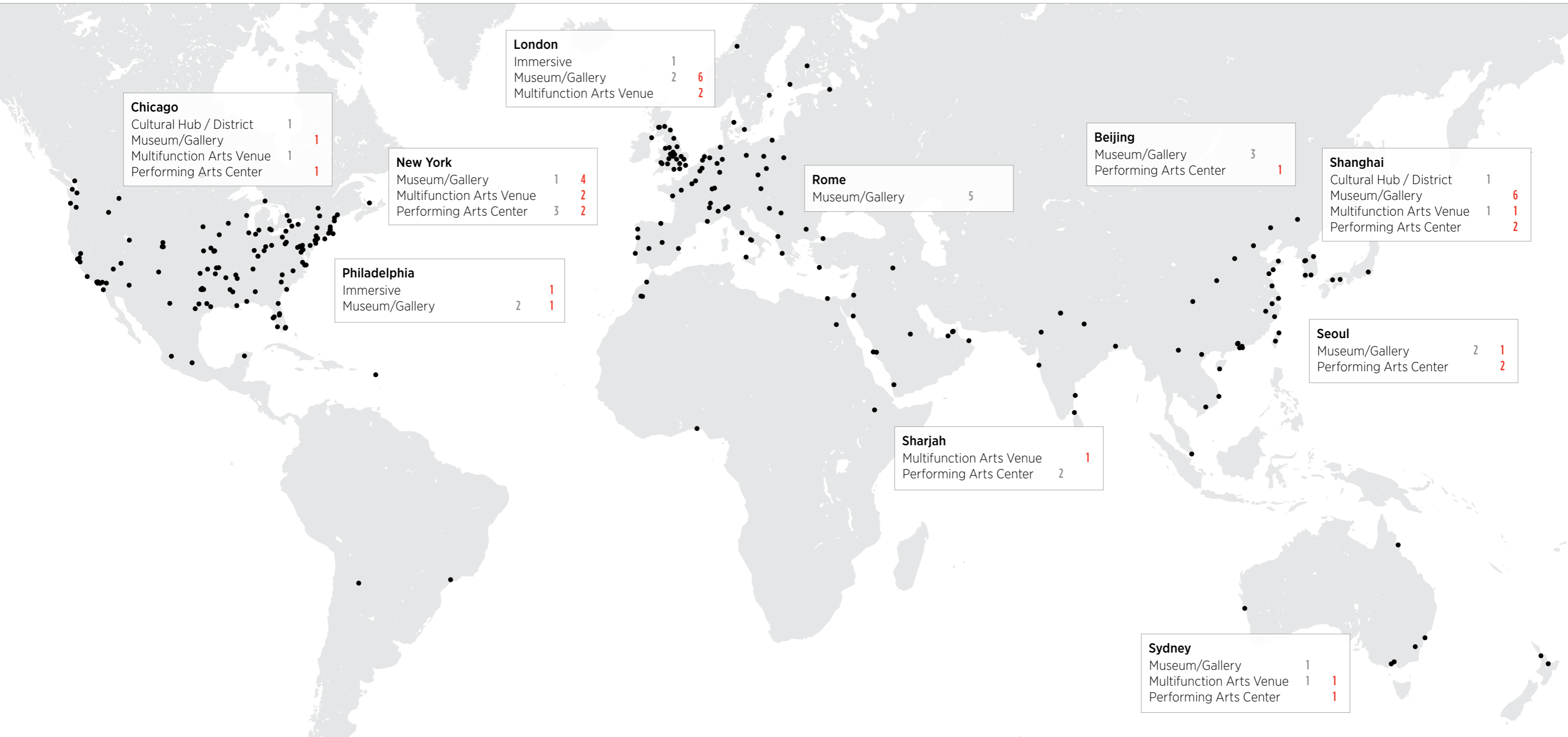
Immersive	2	3
Cultural Hub / District	2	3
Museum/Gallery	36	26
Multifunction Arts Venue	4	12
Performing Arts Center	9	6

● Announced
● Completed

Asia

28 43

Immersive	1	2
Cultural Hub / District	2	5
Museum/Gallery	13	25
Multifunction Arts Venue	7	5
Performing Arts Center	5	6



Latin America

2 4

Museum/Gallery	2	2
Multifunction Arts Venue		2

Africa

1 5

Museum/Gallery		3
Multifunction Arts Venue	1	2

Middle East

7 7

Immersive	1	2
Cultural Hub / District		1
Museum/Gallery	4	4
Performing Arts Center	2	

Australia & NZ

6 8

Immersive		2
Cultural Hub / District	1	1
Museum/Gallery	2	1
Multifunction Arts Venue	2	
Performing Arts Center	1	4



Top:
Amelia Earhart Hangar Museum

Bottom:
Oman Across Ages Museum

All projects tracked: announced

Name	City/State	Country	Region	Project Type	Building Type	Architect	Square Meters	Cost in US dollars	Org Type
African American Arts & Cultural Center	Tampa, FL	US	North America	New	Multifunction Arts Venue	FleischmanGarcia-Maslowski Architecture	4,645	\$30,000,000	Public
African American Cultural Center	Buffalo, NY	US	North America	New	Multifunction Arts Venue	CJS Architects	3,437	N/A	Not-for-profit
African American Cultural Center	Raleigh, NC	US	North America	New	Multifunction Arts Venue		N/A	\$12,000,000	Not-for-profit
Amazeum Children's Museum	Bentonville, AR	US	North America	Expansion	Museum/Gallery		N/A	\$10,000,000	Not-for-profit
Anji Culture and Art Center	Shanghai	China	Asia	New	Cultural Hub/District	MAD Architects	120,774	N/A	N/A
Arlington Museum of Art	Arlington, TX	US	North America	Adaptive Reuse	Museum/Gallery		3,902	\$18,000,000	Not-for-profit
Art Gallery of Algoma	Sault Ste. Marie	Canada	North America	New	Museum/Gallery	Diamond Schmitt Architects	2,787	N/A	Not-for-profit
ARTE Museum	Santa Monica, CA	US	North America	Adaptive Reuse	Immersive		4,459	N/A	Commercial
Atlas 9	Kansas City, KS	US	North America	New	Immersive		2,787	\$27,000,000	Commercial
Bali Cultural Center	Bali	Indonesia	Asia	New	Multifunction Arts Venue		N/A	\$74,000,000	Public
Baltimore and Ohio (B&O) Railroad Museum	Baltimore, MD	US	North America	Renovation	Museum/Gallery	Design Collective	2,787	\$30,000,000	Not-for-profit
Baths of Diocletian	Rome	Italy	Europe	Renovation	Museum/Gallery		N/A	N/A	Public
Besa Museum	Tirana	Albania	Europe	Renovation	Museum/Gallery	Oppenheim Architecture	1,622	N/A	Public
Billie Holiday Theatre and Restoration Cultural Center	New York, NY	US	North America	Renovation	Performing Arts Center	Adjaye Associates	N/A	N/A	Not-for-profit
Black Ensemble Theatre Free to Be Village	Chicago, IL	US	North America	New	Cultural Hub/District	Gensler and Nia Architects	N/A	N/A	Not-for-profit
Blumenthal Arts Center	Charlotte, NC	US	North America	New	Multifunction Arts Venue		2,787	N/A	Not-for-profit
Boston LGBTQ+ Museum	Boston	US	North America	New	Museum/Gallery		N/A	N/A	Not-for-profit
Bruce Springsteen Archives and Center for American Music	West Long Branch, NJ	US	North America	New	Multifunction Arts Venue	COOKFOX	2,694	\$45,000,000	Not-for-profit
Centennial Concert Hall	Winnipeg	Canada	North America	Renovation	Performing Arts Center		N/A	\$11,000,000	Public
Centre Pompidou AIUla	AIUla	Saudi Arabia	Middle East	New	Museum/Gallery	Lina Ghotmeh – Architecture	N/A	N/A	N/A
Chichén Itzá Museum	Tinúm	Mexico	Latin America	New	Museum/Gallery		N/A	\$16,000,000	N/A
Children's Museum of Northern Colorado	Loveland, CO	US	North America	New	Museum/Gallery	Oz Architecture	1,551	\$10,000,000	Not-for-profit
City Centre Cultural Gateway	Coventry	UK	Europe	Adaptive Reuse	Multifunction Arts Venue	Buttress	26,000	\$25,000,000	Public
Classical Film Museum	Abu Dhabi	UAE	Middle East	New	Museum/Gallery		N/A	N/A	N/A
Cleo Parker Robinson Dance	Denver, CO	US	North America	Expansion	Performing Arts Center	Fentress Architects	2,323	\$20,000,000	Not-for-profit
Clinton Presidential Center	Little Rock, AR	US	North America	Expansion	Multifunction Arts Venue	Studio Gang	N/A	N/A	Not-for-profit
Columbia River Maritime Museum	Astoria, OR	US	North America	Expansion	Museum/Gallery	Opsis Architecture	2,415	\$30,000,000	Not-for-profit
Confederation Centre of the Arts	Charlottetown	Canada	North America	Renovation	Multifunction Arts Venue	Abbott Brown Architects	5,110	\$47,000,000	Public
Coolidge Corner Theatre	Brookline, MA	US	North America	Expansion	Performing Arts Center	Höweler + Yoon	1,301	\$13,000,000	Not-for-profit
CORPUS Body Museum	Kissimmee, FL	US	North America	New	Immersive		5,760	N/A	Commercial
Crispus Attucks History and Culture Center	York, PA	US	North America	New	Museum/Gallery	Murphy & Dittenhafer Architects	1,765	\$13,000,000	Not-for-profit
Crypta Balbi	Rome	Italy	Europe	Renovation	Museum/Gallery		N/A	\$76,000,000	Public
Cultural Hub at Tom Davies Square	Sudbury	Canada	North America	New	Cultural Hub/District	Teepie Architects, Two Row Architect and Yallowega Architecture	8,036	\$47,000,000	Public
Danshuis	Rotterdam	Netherlands	Europe	New	Performing Arts Center	MAD Architects	N/A	N/A	Not-for-profit
Davies Symphony Hall	San Francisco, CA	US	North America	Renovation	Performing Arts Center	Mark Cavagnero Associates and Gehry Partners	23,020	\$100,000,000	Not-for-profit
Deep Sea Museum	Sanya	China	Asia	New	Museum/Gallery		N/A	\$69,000,000	Commercial
Departmental Museum of Ancient and Contemporary Art	Epinal	France	Europe	Renovation	Museum/Gallery		4,000	\$16,000,000	Public
Derby Theatre	Derby	UK	Europe	Expansion	Performing Arts Center		N/A	\$12,000,000	Public
Deutsches Marinemuseum	Wilhelmshaven	Germany	Europe	Expansion	Museum/Gallery	New Architects BDA	1,821	\$12,000,000	Public
Dr. Phillips Center for the Performing Arts	Orlando, FL	US	North America	Expansion	Performing Arts Center		N/A	\$175,000,000	Not-for-profit

Name	City/State	Country	Region	Project Type	Building Type	Architect	Square Meters	Cost in US dollars	Org Type
Driehouse Museum Murphy Memorial Auditorium	Chicago, IL	US	North America	Adaptive Reuse	Multifunction Arts Venue	Antunovich and Associates	2,973	N/A	Not-for-profit
Drift Museum	Amsterdam	Netherlands	Europe	Adaptive Reuse	Immersive	Braaksmā & Roos Architecten-bureau	8,000	N/A	Commercial
Egyptian Museum	Turin	Italy	Europe	Expansion	Museum/Gallery	OMA	975	\$25,000,000	Public
Equal Justice Initiative Cultural Hub	Montgomery, AL	US	North America	New	Cultural Hub/District		N/A	\$30,000,000	Not-for-profit
Experimental Puppetry Arts Centre at State Puppet Theatre	Stara Zagora	Bulgaria	Europe	New	Performing Arts Center		866	N/A	Public
First Baptist Church Cultural Center	Kalamazoo, MI	US	North America	Adaptive Reuse	Multifunction Arts Venue		2,787	\$11,000,000	Not-for-profit
First Nations Cultural Centre	Cairns	Australia	Australia/New Zealand	New	Multifunction Arts Venue		N/A	N/A	Public
Florida Museum of Black History	Orlando, FL	US	North America	New	Museum/Gallery		N/A	N/A	Public
Formula One Museum	Miami Gardens, FL	US	North America	New	Museum/Gallery	Ditman Architecture	N/A	N/A	Commercial
Fort Worth Community Arts Center	Fort Worth, TX	US	North America	Renovation	Multifunction Arts Venue		N/A	\$26,000,000	Public
Fort Worth Museum of Science and History	Fort Worth, TX	US	North America	Renovation	Museum/Gallery	Bennett Partners	N/A	\$21,000,000	Not-for-profit
Frederick Douglass Museum	Rochester, NY	US	North America	Adaptive Reuse	Museum/Gallery	Sulton Campbell Britt & Associates	5,110	\$100,000,000	Not-for-profit
Frontiers of Flight	Dallas, TX	US	North America	Renovation	Museum/Gallery		9,290	\$10,000,000	Not-for-profit
Gallery of Modern and Contemporary Art	Bergamo	Italy	Europe	Adaptive Reuse	Museum/Gallery	C+S Architects	6,000	\$19,000,000	Public
Geraldton Arts Precinct	Geraldton	Australia	Australia/New Zealand	Adaptive Reuse	Cultural Hub/District		N/A	\$20,000,000	Public
Glasgow People's Palace	Glasgow	UK	Europe	Renovation	Museum/Gallery		N/A	\$44,000,000	Public
Grand Chola Museum	Chennai	India	Asia	New	Museum/Gallery		45,000	N/A	Public
Grand Pavilion	Porthcawl	UK	Europe	Renovation	Performing Arts Center	Purcell	N/A	\$22,000,000	Not-for-profit
Grieg Quarter	Bergen	Norway	Europe	New	Performing Arts Center	Henning Larsen Architects	17,500	\$191,000,000	Public
Gwangju Biennale Exhibition Hall	Gwangju	South Korea	Asia	New	Multifunction Arts Venue	ArchiWorkshop, Studio Akkerhuis and Posco A&C	34,925	\$63,000,000	Public
Hangzhou Oil Refinery Factory Park	Hangzhou	China	Asia	Adaptive Reuse	Multifunction Arts Venue	MVRDV	N/A	N/A	N/A
Hanoi Opera House	Hanoi	Vietnam	Asia	Renovation	Performing Arts Center	HTT Architect & Associates	2,600	N/A	Public
Heritage Museums and Gardens	Sandwich, MA	US	North America	Expansion	Museum/Gallery	GWWO Architects	836	\$15,000,000	Not-for-profit
Hispanic-Jewish Museum of Madrid	Madrid	Spain	Europe	Adaptive Reuse	Museum/Gallery		1,951	\$40,000,000	Not-for-profit
Historic New England Center for Preservation and Collections	Haverhill, MA	US	North America	Adaptive Reuse	Museum/Gallery		N/A	N/A	Not-for-profit
Hoam Art Hall	Seoul	South Korea	Asia	Renovation	Performing Arts Center		N/A	N/A	Public
Holy Qur'an International Museum	Makkah	Saudi Arabia	Middle East	New	Museum/Gallery		N/A	N/A	Public
Hong Kong Museum of National Development	Hong Kong	China	Asia	New	Museum/Gallery		N/A	N/A	Public
Hong Kong Science Museum	Hong Kong	China	Asia	Adaptive Reuse	Museum/Gallery		N/A	N/A	Public
House of Austrian History	Vienna	Austria	Europe	New	Museum/Gallery	BWM Designers and Architects	3,000	\$42,000,000	Public
Il Teatro	Sharjah	UAE	Asia	New	Performing Arts Center	Tadao Ando	24,155	N/A	Public
James Cowan Theatre at Shadbolt Arts Centre	Burnaby	Canada	North America	New	Performing Arts Center	Kasian Architecture and Interior Design	3,530	\$40,000,000	Public
Japanese American National Museum	Los Angeles, CA	US	North America	Renovation	Museum/Gallery		7,804	\$20,000,000	Not-for-profit
Jean-Claude Boulard-Carré Plantagenêt Museum	Le Mans	France	Europe	Renovation	Museum/Gallery		N/A	\$15,000,000	Public
Jinju National Museum	Jinju	South Korea	Asia	New	Museum/Gallery	STL Architecture and Baum Architects	14,990	\$37,000,000	Public
Joyce Theater	New York, NY	US	North America	Adaptive Reuse	Performing Arts Center	H3	5,388	\$55,000,000	Not-for-profit
Kansas City Museum	Kansas City, MO	US	North America	Renovation	Museum/Gallery	International Architects Atelier	N/A	\$48,000,000	Not-for-profit
Kimberley Performing Arts Centre	Scunthorpe	UK	Europe	New	Performing Arts Center		N/A	N/A	Not-for-profit
Kunsthalle Bielefeld	Bielefeld	Germany	Europe	Renovation	Museum/Gallery		N/A	\$19,000,000	Not-for-profit
LGBTQ+ World History Museum	Palm Springs, CA	US	North America	Adaptive Reuse	Museum/Gallery		N/A	\$11,000,000	N/A
Lincoln Center for the Performing Arts	New York, NY	US	North America	Renovation	Performing Arts Center	NADAAA	N/A	N/A	Not-for-profit
Louisiana Music and Heritage Experience	New Orleans, LA	US	North America	New	Museum/Gallery	EskewDumezRipple	11,148	\$160,000,000	Not-for-profit

Name	City/State	Country	Region	Project Type	Building Type	Architect	Square Meters	Cost in US dollars	Org Type
Luciano Pavarotti Theater in the Garden and Museum	Naples, FL	US	North America	New	Multifunction Arts Venue	Tim Ronalds Architects	N/A	\$30,000,000	Not-for-profit
Mad Arts	Dania Beach, FL	US	North America	Adaptive Reuse	Immersive		4,645	N/A	Commercial
Madruelo Museum	Cáceres	Spain	Europe	New	Museum/Gallery	Mangado y Asociados	N/A	N/A	Public
Maine Museum of Innovation, Learning + Labor	Lewiston, ME	US	North America	New	Museum/Gallery	Platz Associates	3,345	\$17,000,000	Not-for-profit
Malvern Theatres	Malvern	UK	Europe	Expansion	Performing Arts Center		3,190	\$25,000,000	Public
Maritime Museum of San Diego	San Diego, CA	US	North America	Expansion	Museum/Gallery	Tucker Sadler Architects	1,301	\$28,000,000	Not-for-profit
Marlowe Theatre	Canterbury	UK	Europe	Renovation	Performing Arts Center		4,850	N/A	Not-for-profit
Metropolitan Museum of Art	New York, NY	US	North America	Renovation	Museum/Gallery	Beyer Blinder Belle and Peterson Rich Office	1,068	\$50,000,000	Not-for-profit
Migration Museum	London	UK	Europe	New	Museum/Gallery	3XN Architects	3,100	N/A	Not-for-profit
MOCO London	London	UK	Europe	Adaptive Reuse	Museum/Gallery		2,323	N/A	Private
Mondo Mio! Children's Museum	Dortmund	Germany	Europe	Expansion	Museum/Gallery		N/A	\$20,000,000	Public
Mosul Cultural Museum	Mosul	Iraq	Middle East	Renovation	Museum/Gallery	Donald Insall Associates	N/A	\$16,000,000	Not-for-profit
Museum of 21st Century Art	Belgrade	Serbia	Europe	New	Museum/Gallery		8000	\$19,000,000	Public
Museum of Borderland Heritage and Culture	Brzeg	Poland	Europe	Adaptive Reuse	Museum/Gallery		N/A	\$21,000,000	Public
Museum of Contemporary Art	Brussels	Belgium	Europe	New	Museum/Gallery		N/A	N/A	Public
Museum of History and the Future	Turku	Finland	Europe	New	Museum/Gallery		7,000	\$42,000,000	Public
Museum of Pontevedra	Pontevedra	Spain	Europe	Adaptive Reuse	Museum/Gallery	Nieto Sobejano Arquitectos	7,000	N/A	Public
Museum of Riverside	Riverside, CA	US	North America	Renovation	Museum/Gallery	Pfeiffer Partners	2,973	\$45,000,000	Public
Museum of Shakespeare	London	UK	Europe	New	Immersive	Bompas & Parr	1,765	N/A	Commercial
Museum of the American Economy	Philadelphia, PA	US	North America	Adaptive Reuse	Museum/Gallery	John Milner Architects	N/A	\$50,000,000	Not-for-profit
Museum of the Cursed Soldiers and Political Prisoners of the Polish People's Republic	Warsaw	Poland	Europe	New	Museum/Gallery		N/A	\$114,000,000	Public
Museum of the Greater Poland Uprising	Poznań	Poland	Europe	New	Museum/Gallery	WXCA	10,000	\$91,000,000	Public
Museum of the Shoah	Rome	Italy	Europe	New	Museum/Gallery	Luca Zevi	N/A	\$11,000,000	Public
Museum of the West	Scottsdale, AZ	US	North America	Expansion	Museum/Gallery	Studio Ma	1,055	\$12,000,000	Not-for-profit
Museum of Utah	Salt Lake City, UT	US	North America	New	Museum/Gallery	ajc architects and VCBO Architecture	1,579	\$10,000,000	Public
Museum of Westerplatte and the War of 1939	Gdansk	Poland	Europe	New	Museum/Gallery	Muro Architekci, Krystyna Lachman-Pabich Architekci and Projektownia	13,000	\$74,000,000	Public
Music Hall Center for the Performing Arts	Detroit, MI	US	North America	Expansion	Performing Arts Center	Tod Williams Billie Tsien Architects	9,290	\$122,000,000	Not-for-profit
Nanhai Cultural Center	Foshan	China	Asia	New	Multifunction Arts Venue	MAD Architects	89,269	N/A	N/A
Naoshima New Museum of Art	Naoshima	Japan	Asia	New	Museum/Gallery	Tadao Ando	3,176	N/A	Public/Private
National Archaeological Museum of Naples (MANN 2)	Naples	Italy	Europe	Adaptive Reuse	Multifunction Arts Venue	Manens S.p.A.	N/A	\$158,000,000	Public
National Archives Museum	Washington D.C.	US	North America	Renovation	Museum/Gallery		N/A	N/A	Public
National Cowboy and Western Heritage Museum	Oklahoma City, OK	US	North America	Renovation	Museum/Gallery		N/A	\$40,000,000	Not-for-profit
National Culture Centre	Sohag	Egypt	Africa	New	Multifunction Arts Venue		N/A	N/A	Public
National Museum of Costa Rica	San José	Costa Rica	Latin America	Expansion	Museum/Gallery		N/A	\$15,000,000	Public
National Theatre of Rhodes	Rhodes	Greece	Europe	Renovation	Performing Arts Center		N/A	\$18,000,000	Public
Natural History Museum of Nantes	Nantes	France	Europe	Expansion	Museum/Gallery		1,700	\$49,000,000	Public
Nederlands Fotomuseum	Rotterdam	Netherlands	Europe	Adaptive Reuse	Museum/Gallery	Renner Hainke Wirth Zirn Architekten and WDJArchitecten	9,500	\$41,000,000	Not-for-profit
Negro Leagues Museum	Kansas City, MO	US	North America	New	Museum/Gallery	Pendulum Studio	2,787	\$25,000,000	Not-for-profit
New Archaeological Museum	Lefkada	Greece	Europe	New	Museum/Gallery		2,460	N/A	Public
New Brunswick Museum Research and Collections Centre	Saint John	Canada	North America	Adaptive Reuse	Museum/Gallery	Diamond Schmitt Architects	6,039	\$109,000,000	Public
New York State Museum	Albany, NY	US	North America	Renovation	Museum/Gallery		N/A	\$14,000,000	Public
Oklahoma City Museum of Art	Oklahoma City, OK	US	North America	Expansion	Museum/Gallery		N/A	N/A	Not-for-profit

Name	City/State	Country	Region	Project Type	Building Type	Architect	Square Meters	Cost in US dollars	Org Type
Old Dominion University Barry Art Museum	Norfolk, VA	US	North America	Expansion	Museum/Gallery	Burrell Saunders	2,341	\$25,000,000	Not-for-profit
Opera of the Ozarks Theater	Eureka Springs, AR	US	North America	New	Performing Arts Center	Polk Stanley Wilcox Architects	N/A	\$34,000,000	Not-for-profit
Palazzo Altemps	Rome	Italy	Europe	Renovation	Museum/Gallery		N/A	N/A	Public
Palazzo Massimo alle Terme	Rome	Italy	Europe	Renovation	Museum/Gallery		N/A	N/A	Public
Palladium Theater	St. Petersburg, FL	US	North America	Renovation	Performing Arts Center	Esa	2,323	\$10,000,000	Not-for-profit
Pavillonon	Grenaa	Denmark	Europe	Expansion	Multifunction Arts Venue	C.F. Møller Architects	N/A	N/A	Public
Penn Museum	Philadelphia, PA	US	North America	Renovation	Museum/Gallery		1,394	\$54,000,000	Not-for-profit
Perelman Arts District at Brown University	Providence, RI	US	North America	New	Cultural Hub/District		N/A	\$25,000,000	Not-for-profit
Philbrook Museum of Art	Tulsa, OK	US	North America	Expansion	Museum/Gallery	Selser Schaefer Architects	743	\$12,000,000	Not-for-profit
Phoenix Arts and Innovation District	Jacksonville, FL	US	North America	Adaptive Reuse	Cultural Hub/District	JAA Architecture and Hota Design	11,148	N/A	Commercial
Planes of Fame Air Museum	Santa Maria, CA	US	North America	New	Museum/Gallery		N/A	\$12,000,000	Not-for-profit
Pompeii Archaeological Park Children's Museum	Pompeii	Italy	Europe	New	Museum/Gallery		N/A	N/A	Public/Private
Ponderosa Center	McCall, ID	US	North America	New	Multifunction Arts Venue	Epikos Land Planning and Architecture	2,769	\$25,000,000	Not-for-profit
Poverty Point World Heritage Site	Pioneer, LA	US	North America	New	Museum/Gallery		N/A	\$12,000,000	Public
Preston Park Museum	Stockton-on-Tees	UK	Europe	Expansion	Museum/Gallery	Ryder Architecture	492	\$15,000,000	Public
Prince of Wales Theatre Cultural Hub	Cannock	UK	Europe	Renovation	Cultural Hub/District		N/A	\$25,000,000	Public
Qingdao Laoshan Culture & Arts Center	Qingdao	China	Asia	New	Multifunction Arts Venue		N/A	N/A	Public
Quzhou Archaeological Museum	Quzhou	China	Asia	New	Museum/Gallery	CCTN Architectural Design	20,530	N/A	N/A
Rhode Island State Archives and History Museum	Providence, RI	US	North America	New	Museum/Gallery		N/A	\$102,000,000	Public
Royal Diriyah Opera House	Diriyah	Saudi Arabia	Middle East	New	Performing Arts Center	Snøhetta	46,000	N/A	Public
Royal Museums of Fine Arts	Brussels	Belgium	Europe	Renovation	Museum/Gallery		N/A	\$32,000,000	Public
Saigon Opera House	Ho Chi Minh City	Vietnam	Asia	Renovation	Performing Arts Center		2,000	\$13,000,000	Public
San Antonio African American Community Archive and Museum	San Antonio, TX	US	North America	Adaptive Reuse	Multifunction Arts Venue	Overland Partners	4,088	\$100,000,000	Not-for-profit
San Diego Museum of Art	San Diego, CA	US	North America	Expansion	Museum/Gallery	Foster + Partners	N/A	N/A	Not-for-profit
Sanya Cultural District	Sanya	China	Asia	New	Cultural Hub/District	Zaha Hadid Architects	409,000	N/A	Public
Sanya International Cultural Convention and Exhibition Center	Sanya	China	Asia	New	Multifunction Arts Venue		113,900	\$180,000,000	Public
Sci-Fi Museum	Warren, OH	US	North America	Adaptive Reuse	Museum/Gallery		1,672	\$20,000,000	Not-for-profit
Scottish Opera New Rotterdam Wharf	Glasgow	UK	Europe	New	Cultural Hub/District	Page/Park	N/A	N/A	Public
Sejong Center for the Performing Arts	Seoul	South Korea	Asia	New	Performing Arts Center		N/A	\$242,000,000	Public
Seoripul Open Art Storage	Seoul	South Korea	Asia	New	Museum/Gallery	Herzog & de Meuron	19,500	\$73,000,000	Public
Seoul Museum of Art	Seoul	South Korea	Asia	Expansion	Museum/Gallery		3,000	N/A	Public
Sharjah Performing Arts Academy	Sharjah	UAE	Middle East	Expansion	Performing Arts Center		N/A	N/A	Public
Shawnee Town 1929	Shawnee, KS	US	North America	Expansion	Museum/Gallery		N/A	\$10,000,000	Not-for-profit
Shelburne Museum	Shelburne, VT	US	North America	Expansion	Museum/Gallery		N/A	\$13,000,000	Not-for-profit
Shelby Commons	Nashville, TN	US	North America	Adaptive Reuse	Multifunction Arts Venue	Centric Architecture	1,765	\$10,000,000	Public/Private
Simcoe County Museum	Minesing	Canada	North America	Expansion	Museum/Gallery		923	\$13,000,000	Public
South Carolina State Museum	Columbia, SC	US	North America	Renovation	Museum/Gallery		16,258	\$50,000,000	Public
Space Crystals	Yantai	China	Asia	New	Immersive	OPEN Architecture	7,458	N/A	N/A
Speed Art Museum	Louisville, KY	US	North America	Expansion	Museum/Gallery	Reed Hilderbrand Landscape Architecture	N/A	\$22,000,000	Not-for-profit
St James Theatre	Auckland	New Zealand	Australia/New Zealand	Renovation	Performing Arts Center	Matthews & Matthews Architects	N/A	\$19,000,000	Public
Star of the Republic Museum and State Historical Site	Washington-on-the-Brazos, TX	US	North America	Renovation	Museum/Gallery		N/A	\$41,000,000	Not-for-profit
Starlight Theatre	Kansas City, MO	US	North America	Renovation	Performing Arts Center	Piper-Wind Architects	N/A	\$40,000,000	Not-for-profit
State Theater	Austin, TX	US	North America	Renovation	Performing Arts Center	Clayton Korte	N/A	N/A	Not-for-profit

Name	City/State	Country	Region	Project Type	Building Type	Architect	Square Meters	Cost in US dollars	Org Type
Stevenson University Berman Family Performing Arts Center	Owings Mills, MD	US	North America	New	Performing Arts Center	Vertical Architecture	3,530	\$24,000,000	Not-for-profit
Suhe Haus	Shanghai	China	Asia	Adaptive Reuse	Multifunction Arts Venue		8,000	N/A	Commercial
Sultana Disaster Museum	Marion, AK	US	North America	New	Museum/Gallery	Haizlip Studio	1,579	\$10,000,000	Not-for-profit
Swansea Museum	Swansea	UK	Europe	Expansion	Museum/Gallery	GWPA	3,605	\$11,000,000	Public
Sydney Jewish Museum	Sydney	Australia	Australia/New Zealand	Expansion	Museum/Gallery		N/A	\$19,000,000	Public
Tampa Theatre	Tampa, FL	US	North America	Renovation	Performing Arts Center		N/A	\$21,000,000	Not-for-profit
Tech Museum	Delhi	India	Asia	New	Museum/Gallery		N/A	N/A	Public
Temple Museum	Ayodhya	India	Asia	New	Museum/Gallery	Somaya & Kalappa Consultants	N/A	N/A	Public
Tennessee Performing Arts Center	Nashville, TN	US	North America	New	Performing Arts Center	Bjarke Ingels Group, William Rawn Associates and EOA Architects	N/A	\$500,000,000	Not-for-profit
The Art Works	Edinburgh	UK	Europe	New	Multifunction Arts Venue	John McAslan + Partners	11,000	\$11,000,000	Public
The Cutaway at Barangaroo	Sydney	Australia	Australia/New Zealand	Renovation	Multifunction Arts Venue	FJC Studio	6,500	\$51,000,000	Public
The Hill Arts	Portland, ME	US	North America	Expansion	Performing Arts Center	Archetype Architects	N/A	\$10,000,000	Not-for-profit
Tree of Life Memorial and Museum	Pittsburgh, PA	US	North America	New	Museum/Gallery	Studio Libeskind	4,181	\$75,000,000	Not-for-profit
Truong Sa Museum	Khanh Hoa	Vietnam	Asia	New	Museum/Gallery		N/A	N/A	Public
U-Boat Story Museum	Birkenhead	UK	Europe	New	Museum/Gallery	MGMA Architects	622	\$24,000,000	Public
Ulster Folk Museum	Cultra	UK	Europe	Renovation	Museum/Gallery	Hoskins Architects	N/A	\$62,000,000	Public
University of South Alabama Performing Arts Center	Mobile, AL	US	North America	New	Performing Arts Center		N/A	\$20,000,000	Public
University of Texas at Dallas Crow Museum of Asian Art	Dallas, TX	US	North America	New	Museum/Gallery	Morphosis	6,317	\$23,000,000	Not-for-profit
University of Texas San Antonio Institute of Texas Cultures	San Antonio, TX	US	North America	New	Museum/Gallery		N/A	N/A	Not-for-profit
University of Toronto MacMillan Theatre	Toronto	Canada	North America	Renovation	Performing Arts Center	KPMB Architects	N/A	N/A	Not-for-profit
Utah Tech University M.K. Cox Performing Arts Center	St. George, UT	US	North America	Renovation	Performing Arts Center		N/A	\$40,000,000	Public
Utamo	Neom	Saudi Arabia	Middle East	New	Immersive	Ricardo Bofill Taller de Arquitectura	N/A	N/A	Commercial
Vancouver Arts Hub	Vancouver, WA	US	North America	New	Cultural Hub/District		4,645	\$17,000,000	Public
Vicksburg Civil War Interpretive Center	Vicksburg, MS	US	North America	New	Museum/Gallery		5,574	\$80,000,000	Public
Virginia Museum of Contemporary Art	Virginia Beach, VA	US	North America	New	Museum/Gallery		\$2,787	\$25,000,000	Not-for-profit
Washington County Museum of Fine Arts	Hagerstown, MD	US	North America	Expansion	Museum/Gallery	Schwartz/Silver Architects	N/A	\$18,000,000	Not-for-profit
Wentworth Military Museum	Wentworth	Australia	Australia/New Zealand	New	Museum/Gallery		N/A	\$22,000,000	Public
West Herr Auditorium Theatre and Performing Arts Center	Rochester, NY	US	North America	Renovation	Performing Arts Center		N/A	\$12,000,000	Not-for-profit
World Wildlife and Heritage Museum	Concord, CA	US	North America	New	Museum/Gallery	LCA Architects	\$8,361	N/A	Private
Yuge Yugeen Barhat National Museum	New Delhi	India	Asia	Adaptive Reuse	Museum/Gallery		N/A	N/A	Public
Zekelman Holocaust Center	Farmington Hills, MI	US	North America	Renovation	Museum/Gallery	Neumann Smith Architecture	5,110	\$31,000,000	Not-for-profit



Top:
Museum of Polish History

Bottom:
ArtIstanbul Feshane

All projects tracked: completed

Name	City/State	Country	Region	Project Type	Building Type	Architect	Square Meters	Cost in US dollars	Org Type
926 Artisan Museum	Hangzhou	China	Asia	New	Museum/Gallery	TJAD Original Design Studio	1,100	N/A	N/A
Aalto2 Museum Centre	Jyväskylä	Finland	Europe	Renovation	Museum/Gallery	A-Konsultit Architects	5,000	\$17,000,000	Not-for-profit
Ad Gefrin Anglo-Saxon Museum	Wooler	UK	Europe	New	Museum/Gallery	Elphick Associates	N/A	\$20,000,000	Commercial
Agua Caliente Cultural Plaza and Museum	Palm Springs, CA	US	North America	New	Multifunction Arts Venue	JCJ Architecture	4459	N/A	Not-for-profit
AIA Grand Theater	Shanghai	China	Asia	New	Performing Arts Center		14,000	N/A	Public/Private
Ait Ourir Cultural Center	Ait Ourir	Morocco	Africa	New	Multifunction Arts Venue		N/A	N/A	Public
Al Shindagha Museum	Dubai	UAE	Middle East	Renovation	Museum/Gallery	X Architects	7,980	N/A	Public
Alamo Ralston Family Collections Center	San Antonio, TX	US	North America	New	Museum/Gallery	Gensler and GRG Architecture	2,230	\$15,000,000	Not-for-profit
Allan Hancock College Fine Arts Complex	Santa Maria, CA	US	North America	New	Multifunction Arts Venue	DLR Group	8,175	\$48,000,000	Public
Amelia Earhart Hangar Museum	Atchison, KS	US	North America	New	Museum/Gallery	Dimensional Innovations	1,579	\$17,000,000	Not-for-profit
American Museum of Natural History	New York, NY	US	North America	Expansion	Museum/Gallery	Studio Gang	21,368	\$465,000,000	Not-for-profit
Arkansas Museum of Fine Arts	Little Rock, AR	US	North America	Renovation	Museum/Gallery	Studio Gang	12,356	\$155,000,000	Not-for-profit
Art Archives Seoul	Seoul	South Korea	Asia	Adaptive Reuse	Museum/Gallery	Arcbody Architects	5,590	\$19,000,000	Public
ARTE Museum	Chengdu	China	Asia	New	Immersive		5,000	N/A	Commercial
ARTE Museum	Las Vegas, NV	US	North America	Adaptive Reuse	Immersive		30,000	\$25,000,000	Commercial
ArtIstanbul Feshane	Istanbul	Turkey	Europe	Adaptive Reuse	Cultural Hub/District		8,000	N/A	Public
Audubon Insectarium	New Orleans, LA	US	North America	Renovation	Museum/Gallery	EskewDumezRipple and CambridgeSeven	8,807	\$41,000,000	Not-for-profit
Automatic Mills Cultural Hub	Pardubice	Czech Republic	Europe	Adaptive Reuse	Cultural Hub/District	Prokš Příkryl architects	11,000	\$38,000,000	Not-for-profit
Aviva Studios	Manchester	UK	Europe	New	Multifunction Arts Venue	OMA	13,935	\$297,000,000	Public
Baruthane Cultural Center	Istanbul	Turkey	Europe	Adaptive Reuse	Cultural Hub/District	Per Se Architecture	4,800	N/A	Public
Beijing Performing Arts Center	Beijing	China	Asia	New	Performing Arts Center	Beijing Architectural Design and Research	125000	\$352,000,000	Public
Berninnet	Cowes	Australia	Australia/New Zealand	New	Multifunction Arts Venue	Jackson Clements Burrows Architects	1,830	\$18,000,000	Public
Bletchley Park	Milton Keynes	UK	Europe	Adaptive Reuse	Multifunction Arts Venue	Kennedy O'Callaghan Architect	N/A	\$16,000,000	Not-for-profit
Brighton Dome Corn Exchange and Studio Theatre	Brighton	UK	Europe	Renovation	Performing Arts Center	Feilden Clegg Bradley Studios	3,500	\$47,000,000	Public
Bristol Beacon	Bristol	UK	Europe	Renovation	Performing Arts Center	Levitt Bernstein	N/A	\$163,000,000	Not-for-profit
Brooklyn Art Haus	New York, NY	US	North America	New	Multifunction Arts Venue	Evan Chan Associates	3,345	N/A	Commercial
Bruce Museum	Greenwich, CT	US	North America	Expansion	Museum/Gallery	EskewDumezRipple	4,088	\$67,000,000	Not-for-profit
Bucheon Arts Center	Bucheon	South Korea	Asia	New	Performing Arts Center	Arup, Haenglim Group and Designcamp Moonpark DMP	N/A	N/A	Public
Buffalo AKG Art Museum	Buffalo, NY	US	North America	Renovation	Museum/Gallery	OMA	5,128	\$230,000,000	Not-for-profit
Buxton Center for Bainbridge Performing Arts	Bainbridge Island, WA	US	North America	Renovation	Performing Arts Center	LMN Architects	1,551	\$18,000,000	Not-for-profit
Capital Jewish Museum	Washington D.C.	US	North America	New	Museum/Gallery	SmithGroup	3,019	\$31,000,000	Not-for-profit
CERN Science Gateway	Geneva	Switzerland	Europe	New	Museum/Gallery	Renzo Piano	8,000	\$110,000,000	Not-for-profit
Chapman University Sandi Simon Center for Dance	Orange, CA	US	North America	Adaptive Reuse	Performing Arts Center	Lorcan O'Herlihy Architects	3,623	\$17,000,000	Not-for-profit
Chapultepec Environmental Culture Center	Mexico City	Mexico	Latin America	New	Multifunction Arts Venue	ERRE q ERRE Arquitectura y Urbanismo	2,000	\$16,000,000	Public
Chengdu Science Fiction Museum	Chengdu	China	Asia	New	Museum/Gallery	Zaha Hadid Architects	59,000	N/A	N/A
Chinese Archaeological Museum	Beijing	China	Asia	New	Museum/Gallery		7,000	N/A	N/A
ChunYangTai Arts and Cultural Centre	Guangzhou	China	Asia	New	Multifunction Arts Venue	Atelier FCJZ	8,602	N/A	Not-for-profit
Cincinnati Playhouse in the Park Rouse Theatre	Cincinnati, OH	US	North America	New	Performing Arts Center	BHDP Architecture	5,806	\$50,000,000	Not-for-profit
Colby College Gordon Center for Creative and Performing Arts	Waterville, ME	US	North America	New	Performing Arts Center	William Rawn Associates	6,875	\$95,000,000	Not-for-profit
College of William & Mary Fine and Performing Arts Complex	Williamsburg, VA	US	North America	Renovation	Performing Arts Center	HGA	16,723	\$139,000,000	Public

Name	City/State	Country	Region	Project Type	Building Type	Architect	Square Meters	Cost in US dollars	Org Type
Đã Mau Museum	Hanoi	Vietnam	Asia	New	Museum/Gallery	ARB Architects	5,500	N/A	Private
Daya Bay Nuclear Science and Technology Museum	Shenzhen	China	Asia	New	Museum/Gallery	E+UV Architecture + Huayi Design	11,556	N/A	N/A
De Vaartkapoen	Brussels	Belgium	Europe	Renovation	Multifunction Arts Venue	WAW Architects	N/A	\$12,000,000	Public
Deep Time Palace	Changchun	China	Asia	New	Museum/Gallery	Wutopia Lab	16,650	N/A	N/A
Deutschlandmuseum	Berlin	Germany	Europe	New	Immersive	Creative Studio Berlin	1,400	N/A	Commercial
Dhono Dhanyo Auditorium	Kolkata	India	Asia	New	Performing Arts Center		9,950	\$53,000,000	Public
Diamond Head Theatre	Honolulu, HI	US	North America	New	Performing Arts Center	Studio RED Architects	1,579	\$23,000,000	Not-for-profit
Drumsheds	London	UK	Europe	Adaptive Reuse	Multifunction Arts Venue		56485	N/A	Commercial
Eiko Kadono Children's Literature Museum	Tokyo	Japan	Asia	New	Museum/Gallery	Kengo Kuma & Associates	1,600	\$19,000,000	N/A
El Camino College Arts Complex	Torrence, CA	US	North America	New	Multifunction Arts Venue		5,430	\$31,000,000	Public
Eternal Gandhi Museum	Houston, TX	US	North America	New	Museum/Gallery	RDLR Architects	1,208	\$13,000,000	Not-for-profit
ExpERIENCE Children's Museum	Erie, PA	US	North America	Expansion	Museum/Gallery	Weber Murphy Fox	1,765	\$18,000,000	Not-for-profit
Field Arts and Events Hall	Port Angeles, CA	US	North America	New	Multifunction Arts Venue	LMN Architects	3,865	\$50,000,000	Not-for-profit
Fotografiska Berlin	Berlin	Germany	Europe	Adaptive Reuse	Museum/Gallery	Herzog & de Meuron	5,500	\$33,000,000	Private
Fotografiska Shanghai	Shanghai	China	Asia	Adaptive Reuse	Museum/Gallery	Neri&Hu	4,637	\$33,000,000	Private
Frances M. Maguire Art Museum	Philadelphia, PA	US	North America	Adaptive Reuse	Museum/Gallery	DIGSAU	1,849	\$50,000,000	Not-for-profit
Geelong Arts Centre	Geelong	Australia	Australia/New Zealand	New	Performing Arts Center	ARM Architecture	2,900	\$92,000,000	Public
Gettysburg Beyond the Battle Museum	Gettysburg, PA	US	North America	New	Museum/Gallery	HealyKohler Design	2,323	\$12,000,000	Not-for-profit
Golden Sands Lake Grand Theatre	Hangzhou	China	Asia	New	Performing Arts Center	CCTN Architectural Design	44,142	\$131,000,000	N/A
Grand Canal Museum of Beijing	Beijing	China	Asia	New	Museum/Gallery	AREP Group and China Architecture Design and Research Group	99,700	N/A	N/A
Greco-Roman Museum	Alexandria	Egypt	Africa	Renovation	Museum/Gallery		5,200	\$14,000,000	Public
Guild Hall	East Hampton, NY	US	North America	Renovation	Museum/Gallery	Peter Pennoyer Architects	4,645	\$29,000,000	Not-for-profit
Hangzhou Wulin Art Museum	Hangzhou	China	Asia	New	Cultural Hub/District	CCTN Architectural Design	48,400	\$78,000,000	Public
Heindl Center for the Performing Arts at Northwest Mississippi Community College	Senitobia, MS	US	North America	New	Performing Arts Center	Eley Guild Hardy Architects	6,039	\$30,000,000	Public
Hira Cultural District	Makkah	Saudi Arabia	Middle East	New	Cultural Hub/District		67,000	N/A	Public
Hiroshima City Museum of Contemporary Art	Hiroshima	Japan	Asia	Renovation	Museum/Gallery	Kisho Kurokawa Architect & Associates	N/A	N/A	Public
Hispanic Society Museum and Library	New York, NY	US	North America	Renovation	Museum/Gallery	Selldorf Architects and Beyer Blinder Belle	N/A	\$20,000,000	Not-for-profit
Hong Museum	Wenzhou	China	Asia	New	Museum/Gallery	Xie Jie Architects	1,950	N/A	N/A
Hortensia Herrero Art Centre	Valencia	Spain	Europe	New	Multifunction Arts Venue	ERRE Arquitectura	3,500	\$43,000,000	Not-for-profit
Hudson River Museum	Yonkers, NY	US	North America	Expansion	Museum/Gallery	Archimuse	1,115	\$12,000,000	Public
Hunterian Museum	London	UK	Europe	Renovation	Museum/Gallery	Hawkins\Brown	N/A	\$124,000,000	Not-for-profit
Imperial War Museum	London	UK	Europe	Renovation	Museum/Gallery		929	N/A	Public
Indiana University Museum of Archaeology and Anthropology	Bloomington, IN	US	North America	Renovation	Museum/Gallery		1,043	\$11,000,000	Public
International African American Museum	Charleston, SC	US	North America	New	Museum/Gallery	Pei Cobb Freed & Partners	13,935	\$120,000,000	Not-for-profit
International City of the French Language	Villers-Cotterêts	France	Europe	Adaptive Reuse	Multifunction Arts Venue		23,000	\$225,000,000	Public
Istanbul Modern	Istanbul	Turkey	Europe	New	Museum/Gallery	Renzo Piano	10,500	N/A	Private
Jaffna Cultural Centre	Jaffna	Sri Lanka	Asia	New	Multifunction Arts Venue	Team Architrave	10,000	\$11,000,000	Public
Jiayuanhai Art Museum	Shanghai	China	Asia	New	Museum/Gallery	Tadao Ando	N/A	N/A	N/A
John Randall Centre for Yoruba Culture and History	Lagos	Nigeria	Africa	New	Multifunction Arts Venue	Si.SA	18,023	N/A	N/A
Kalba Ice Factory	Sharjah	UAE	Middle East	Adaptive Reuse	Multifunction Arts Venue	51-1 Arquitectos	20,000	N/A	Not-for-profit
L'Étincelle Cultural Center	Venelles	France	Europe	New	Multifunction Arts Venue	atelier d'architecture King Kong	2,858	N/A	N/A
La Boussole	Saint-Dié-des-Vosges	France	Europe	Adaptive Reuse	Multifunction Arts Venue	Dominique Coulon & associés	4,819	\$11,000,000	Public

Name	City/State	Country	Region	Project Type	Building Type	Architect	Square Meters	Cost in US dollars	Org Type
La MaMa Experimental Theater Club	New York, NY	US	North America	Renovation	Performing Arts Center	Beyer Blinder Belle	1,115	\$24,000,000	Not-for-profit
La Scala	Milan	Italy	Europe	Expansion	Performing Arts Center	Mario Botta Architetti	N/A	\$18,000,000	Public
Levashovsky Bakery Factory Cultural Centre	St. Petersburg	Russia	Europe	Adaptive Reuse	Multifunction Arts Venue		1,000	N/A	N/A
Lindemann Performing Arts Center	Providence, RI	US	North America	New	Performing Arts Center	REX	9,383	N/A	Not-for-profit
Lola Mora Cultural Center	San Salvador de Jujuy	Argentina	Latin America	New	Multifunction Arts Venue	Pelli Clarke & Partners	3,000	N/A	Public
Lone Star College - University Park Visual and Performing Arts Center	Houston, TX	US	North America	New	Multifunction Arts Venue	Studio RED Architects	2,787	\$25,000,000	Public
Louis Armstrong Center	New York, NY	US	North America	New	Museum/Gallery	Caples Jefferson Architects	1,301	\$26,000,000	Not-for-profit
M&T Bank Exchange at the France-Merrick Performing Arts Center	Baltimore, MD	US	North America	Adaptive Reuse	Performing Arts Center	OTJ Architects	1,319	\$20,000,000	Not-for-profit
MAC/CCB - Museum of Contemporary Art	Lisbon	Portugal	Europe	New	Museum/Gallery		N/A	N/A	Not-for-profit
Mafia Museum	Palermo	Italy	Europe	Adaptive Reuse	Immersive		N/A	N/A	Not-for-profit
Magazzino Italian Art	Cold Spring, NY	US	North America	Expansion	Museum/Gallery	MQ Architecture	1,208	N/A	Not-for-profit
Malmö City Theatre	Malmö	Sweden	Europe	Renovation	Performing Arts Center	Haworth Tompkins and White Arkitekter	N/A	\$10,000,000	Public
Manchester Museum	Manchester	UK	Europe	Renovation	Museum/Gallery	Purcell	1,614	\$19,000,000	Public
Melbourne Holocaust Museum	Melbourne	Australia	Australia/New Zealand	New	Museum/Gallery	Kerstin Thompson Architects	3,995	N/A	Public
Meow Wolf Grapevine - The Real Unreal	Grapevine, TX	US	North America	Adaptive Reuse	Immersive		2,694	N/A	Commercial
Metropolitan Museum of Art	New York, NY	US	North America	Renovation	Museum/Gallery	Beyer Blinder Belle	N/A	\$150,000,000	Not-for-profit
Miners Alley Playhouse	Golden, CO	US	North America	Adaptive Reuse	Performing Arts Center	Semple Brown Design	1,394	\$17,000,000	Public/Private
Montana Museum of Art and Culture	Missoula, MT	US	North America	New	Museum/Gallery	A&E Design	1,579	\$12,000,000	Public
Montreal History Centre (MEM)	Montreal	Canada	North America	Adaptive Reuse	Museum/Gallery		N/A	N/A	N/A
Muiva Cultural Centre	De Pere, WI	US	North America	New	Multifunction Arts Venue	Skidmore, Owings & Merrill (SOM)	6,968	\$95,000,000	Not-for-profit
Musée National de la Marine	Paris	France	Europe	Renovation	Museum/Gallery	h2o architectes and Snøhetta	2,500	\$77,000,000	Public
Museum of Environmental Science	Guadalajara	Mexico	Latin America	New	Museum/Gallery	Snøhetta	23,226	\$100,000,000	Public
Museum of Illusions	Las Vegas	US	North America	Adaptive Reuse	Immersive		1,419	N/A	Commercial
Museum of Intangible Heritage	Marrakech	Morocco	Africa	Adaptive Reuse	Museum/Gallery		N/A	N/A	Public
Museum of Polish History	Warsaw	Poland	Europe	New	Museum/Gallery	WXCA	44,700	\$276,000,000	Public
Museum of Royal Collections	Madrid	Spain	Europe	New	Museum/Gallery	Mansilla + Tuñón Architects	46,000	\$173,000,000	Public
Museum of Savoie History and Cultures	Chambéry	France	Europe	Renovation	Museum/Gallery	Prunet Architecture & Urbanisme	4,000	\$24,000,000	Public
Museum of the Big Bend	Alpine, TX	US	North America	Renovation	Museum/Gallery	Page Southerland Page	929	\$11,000,000	Not-for-profit
Museum Paleis Het Loo	Apeldoorn	Netherlands	Europe	Renovation	Museum/Gallery	KAAN Architecten	19,800	\$182,000,000	Public
Museum X	Sokcho	South Korea	Asia	New	Immersive		1,750	N/A	Commercial
Nanchang OCT Contemporary Arts Centre	Nanchang	China	Asia	New	Multifunction Arts Venue	Decode Urbanism Office (DUO)	N/A	N/A	N/A
National Auto Museum	Dietzhöhlzthal	Germany	Europe	New	Museum/Gallery		7,500	N/A	Private
National Finery Museum	Rabat	Morocco	Africa	Renovation	Museum/Gallery		N/A	N/A	Public
National Museum of Prehistory	Taipei	Taiwan	Asia	Renovation	Museum/Gallery	Ja-Sheng Chen Architects	18,700	N/A	Public
National Museum of Science and Technology	Stockholm	Sweden	Europe	Expansion	Museum/Gallery	Elding Oscarson	1,301	\$22,000,000	Public
National Museum of Women in the Arts	Washington D.C.	US	North America	Renovation	Museum/Gallery	Sandra Vicchio & Associates	8,677	\$68,000,000	Public
National Music Museum	Vermillion, SD	US	North America	Expansion	Museum/Gallery	Schwartz/Silver and Koch Hazard Architects	1,486	\$10,000,000	Not-for-profit
National Portrait Gallery	London	UK	Europe	Renovation	Museum/Gallery	Jamie Fobert Architects and Purcell Architects	2,487	\$51,000,000	Public
National Public Housing Museum	Chicago, IL	US	North America	Adaptive Reuse	Museum/Gallery	HED Architects and Landon Bone Baker Architects	7,507	N/A	Not-for-profit
National WWII Museum	New Orleans, LA	US	North America	Expansion	Museum/Gallery	Voorsanger Mathes	3,122	\$47,000,000	Not-for-profit
New Bund 31 Performing Arts Centre	Shanghai	China	Asia	New	Performing Arts Center	Theater Projects	N/A	N/A	N/A
New Mexico Museum of Art Vlodem Contemporary	Santa Fe, NM	US	North America	New	Museum/Gallery	DNCA Architects and StudioGP Architect	3,252	\$20,000,000	Not-for-profit

Name	City/State	Country	Region	Project Type	Building Type	Architect	Square Meters	Cost in US dollars	Org Type
Newark Museum Ballantine House	Newark, NJ	US	North America	Renovation	Museum/Gallery	EverGreene Architectural Arts	N/A	\$12,000,000	Not-for-profit
Nina Iser Jewish Cultural Center	Naples, FL	US	North America	New	Multifunction Arts Venue	James Knafo Architect + Builder	1,858	\$13,000,000	Not-for-profit
Nita Mukesh Ambani Cultural Centre	Mumbai	India	Asia	New	Cultural Hub/District	TVS	17,884	N/A	Commercial
Ohio State University Arts District	Columbus, OH	US	North America	New	Cultural Hub/District	DLR Group and Robert A.M. Stern Architects	37,161	\$165,000,000	Public
Oklahoma City Civic Center Music Hall	Oklahoma City, OK	US	North America	Renovation	Performing Arts Center	FSB Architects + Engineers	3,252	\$17,000,000	Not-for-profit
Oman Across Ages Museum	Manah	Oman	Middle East	New	Museum/Gallery	Cox Architecture	66,000	N/A	Public
Otherworld	Philadelphia, PA	US	North America	Adaptive Reuse	Immersive		3,716	N/A	Commercial
Paisley Town Hall	Paisley	UK	North America	Adaptive Reuse	Performing Arts Center	Holmes Miller	N/A	\$27,000,000	Public
Pavilion Performing Arts Center Sutherland	Sydney	Australia	Australia/New Zealand	Renovation	Performing Arts Center	CHROFI and NBRS Architecture	N/A	\$27,000,000	Public
Pejačević Palace Museum	Našice	Croatia	Europe	Adaptive Reuse	Museum/Gallery		N/A	\$14,000,000	Public
Pennsylvania Trolley Museum	Washington, PA	US	North America	Expansion	Museum/Gallery		1,951	\$15,000,000	Not-for-profit
Perelman Performing Arts Center	New York, NY	US	North America	New	Performing Arts Center	REX	11,984	\$500,000,000	Not-for-profit
Phoenix Cinema and Arts Centre	Leicester	UK	Europe	Expansion	Multifunction Arts Venue	Arcadis	1,200	\$10,000,000	Public
Phoenix des Lumières	Dortmund	Germany	Europe	Adaptive Reuse	Immersive	Scheffler Helbich Architekten	3,000	N/A	Commercial
Pinacoteca de São Paulo	São Paulo	Brazil	Latin America	Expansion	Museum/Gallery	Arquitetos Associados and Silvio Oksman	7,200	\$16,000,000	Public
Polish Army Museum	Warsaw	Poland	Europe	New	Museum/Gallery	WXCA	12,750	\$62,000,000	Public
Powerhouse Arts	New York, NY	US	North America	Adaptive Reuse	Multifunction Arts Venue	Herzog & de Meuron	15,794	\$180,000,000	Not-for-profit
Qiao Zhen Language Art Museum	Shanghai	China	Asia	New	Museum/Gallery		836	N/A	N/A
"Queanbeyan Civic and Cultural Precinct"	Queanbeyan	Australia	Australia/New Zealand	New	Cultural Hub/District	ADCO	N/A	\$53,000,000	Public
Qujiang Museum of Fine Arts	Xi'an	China	Asia	Expansion	Museum/Gallery	Neri&Hu	1,990	N/A	Private
Raclin Murphy Museum of Art at University of Notre Dame	South Bend, IN	US	North America	New	Museum/Gallery	Robert A.M. Stern Architects	6,503	\$66,000,000	Not-for-profit
Ramova Theater	Chicago, IL	US	North America	Renovation	Performing Arts Center	O'Riley Office	3,345	\$30,000,000	Commercial
Rock Art Center of Cantabria	Puente Viesgo	Spain	Europe	New	Museum/Gallery	sukunfuku studio	1,678	N/A	Public
Roundhouse Works	London	UK	Europe	New	Multifunction Arts Venue	Reed Watts Architects and Paddy Dillon	N/A	\$12,000,000	Not-for-profit
Sanxingdui Museum	Guanghan	China	Asia	New	Museum/Gallery	CSWADI	54,400	\$197,000,000	Public
Saudi Arabia Museum of Contemporary Art	Riyadh	Saudi Arabia	Middle East	Adaptive Reuse	Museum/Gallery		N/A	N/A	Public
Scottish National Gallery	Edinburgh	UK	Europe	Expansion	Museum/Gallery	Hoskins Architects	N/A	\$48,000,000	Public
Scottsdale Civic Center	Scottsdale, AZ	US	North America	Renovation	Multifunction Arts Venue	Lake Flato Architects	N/A	\$34,000,000	Public
Serralves Museum of Contemporary Art	Porto	Portugal	Europe	Expansion	Museum/Gallery	Álvaro Siza Vieira	4,200	\$11,000,000	Not-for-profit
Shanghai IAG Art Museum	Shanghai	China	Asia	New	Museum/Gallery	BE Design	8,017	N/A	N/A
Shimao Museum	Shenmu	China	Asia	New	Museum/Gallery		30,718	\$70,000,000	Commercial
Sir Howard Morrison Centre	Rotorua	New Zealand	Australia/New Zealand	Renovation	Performing Arts Center	Shand Shelton and First Light Studio	6,469	\$21,000,000	Public
Smithsonian American Art Museum	Washington D.C.	US	North America	Renovation	Museum/Gallery	Selldorf Architects	1,858	N/A	Public
State Historical Building of Iowa	Des Moines, IA	US	North America	Renovation	Multifunction Arts Venue		N/A	\$14,000,000	Public
Steinkjer Cultural Center	Steinkjer	Norway	Europe	New	Multifunction Arts Venue	Praksis Arkitekter	9,000	\$25,000,000	Public
Strong National Museum of Play	Rochester, NY	US	North America	Expansion	Museum/Gallery	CJS Architects	8,361	\$75,000,000	Not-for-profit
Taiyuan Northern Qi Dynasty Mural Museum	Taiyuan	China	Asia	New	Museum/Gallery		20,000	N/A	N/A
Tampa Museum of Art	Tampa, FL	US	North America	Renovation	Museum/Gallery	Weiss/Manfredi	2,323	\$15,000,000	Public
Tariq Abdulhakim Center	Jeddah	Saudi Arabia	Middle East	New	Multifunction Arts Venue		N/A	N/A	Public
Teatro di San Carlo	Naples	Italy	Europe	Renovation	Performing Arts Center		N/A	\$11,000,000	Public
The Gilbert & George Center	London	UK	Europe	Adaptive Reuse	Museum/Gallery	SIRS Architects	280	\$14,000,000	Not-for-profit
The Gunnery	Sydney	Australia	Australia/New Zealand	Adaptive Reuse	Multifunction Arts Venue	DunnHillam Architecture + Urban Design	N/A	\$12,000,000	Not-for-profit
The Round	Melbourne	Australia	Australia/New Zealand	New	Performing Arts Center	BKK Architects and Kerstin Thompson Architects	N/A	\$50,000,000	Public

Name	City/State	Country	Region	Project Type	Building Type	Architect	Square Meters	Cost in US dollars	Org Type
Toronto Holocaust Museum	Toronto	Canada	North America	New	Museum/Gallery	Reich & Petch International	929	\$29,000,000	Not-for-profit
Tower of David Museum	Jerusalem	Israel	Middle East	Expansion	Museum/Gallery	Kimme Eshkolot Architects	10,000	\$50,000,000	Public
U.S. Cavalry and 1st Infantry Division Museum	Fort Riley, KS	US	North America	Renovation	Museum/Gallery		N/A	\$18,000,000	Public
United States Marshals Museum	Fort Smith, AR	US	North America	New	Museum/Gallery	Polk Stanley Wilcox Architects	4,924	\$50,000,000	Not-for-profit
University of California Los Angeles Hammer Museum	Los Angeles, CA	US	North America	Expansion	Museum/Gallery	Michael Maltzan Architecture	3,716	\$90,000,000	Not-for-profit
University of California Los Angeles Nimoy Theater	Los Angeles, CA	US	North America	Renovation	Performing Arts Center	BAR Architects & Interiors	975	\$24,000,000	Public
University of Dayton Roger Glass Center for the Arts	Dayton, OH	US	North America	New	Multifunction Arts Venue	Champlin Architecture	4,757	\$45,000,000	Not-for-profit
University of Texas at Austin Hogg Memorial Auditorium	Austin, TX	US	North America	Renovation	Performing Arts Center	Architexas	2,769	\$28,000,000	Public
University of Texas Blanton Museum of Art V&A Photography Centre	Austin, TX	US	North America	Renovation	Museum/Gallery	Snøhetta	N/A	\$35,000,000	Public
	London	UK	Europe	Expansion	Museum/Gallery	Gibson Thornley Architects and Purcell	570	N/A	Public
Vesterheim Norwegian American Museum	Decorah, IA	US	North America	Expansion	Museum/Gallery	Snøhetta and BNIM	743	\$13,000,000	Not-for-profit
Wenzhou Gaoxin Culture Plaza	Wenzhou	China	Asia	New	Cultural Hub/District	TJAD Original Design Studio	79,516	\$141,000,000	Public
Whitestone Gallery Singapore and New Art Museum Singapore	Singapore	Singapore	Asia	Adaptive Reuse	Museum/Gallery	Kengo Kuma & Associates	1,858	N/A	Commercial
Wien Museum	Vienna	Austria	Europe	Expansion	Museum/Gallery	Winkler + Ruck Architekten and Ferdinand Certov tBP/Architecture	5,100	\$115,000,000	Public
Woodland Community College Performing Arts and Culinary Center	Woodland, CA	US	North America	New	Multifunction Arts Venue		3,252	\$42,000,000	Public
WorldSkills Museum	Shanghai	China	Asia	Adaptive Reuse	Museum/Gallery		2,500	N/A	Not-for-profit
Wybrzeże Theatre	Gdansk	Poland	Europe	Renovation	Performing Arts Center	Warsztat Architektury Pracownia Autorska Krzysztof Kozłowski	4,500	\$15,000,000	Public
X Museum	Beijing	China	Asia	Adaptive Reuse	Museum/Gallery	Studio NOR	3,000	N/A	N/A
Xiangshui Culture&Art Center	Yancheng	China	Asia	New	Multifunction Arts Venue	ATAH	40,000	\$47,000,000	N/A
Yanzi Memorial Hall	Shanghai	China	Asia	New	Multifunction Arts Venue	Architectural Design and Research Institution of SCUT	7,839	N/A	N/A
Young V&A	London	UK	Europe	New	Museum/Gallery	De Matos Ryan Architects and AOC Architecture	5,200	\$16,000,000	Public
Yuz Museum Shanghai	Shanghai	China	Asia	New	Museum/Gallery	Scenic Architecture Office	1,868	N/A	Not-for-profit
Zaishui Art Museum	Rizhao	China	Asia	New	Museum/Gallery	Junya Ishigami + Associates	20,220	N/A	N/A
Zhijiang Cultural Center	Hangzhou	China	Asia	New	Cultural Hub/District		N/A	N/A	N/A
Zhuhai Jinwan Civic Art Centre	Zhuhai	China	Asia	New	Cultural Hub/District	Zaha Hadid Architects	100,000	N/A	N/A



About AEA Consulting

AEA Consulting is a global consulting firm setting the standard in strategy and planning for the cultural and creative industries. We are known for our candid and impartial advice that draws on deep knowledge of the cultural sector as well as robust research and analytical insight.

Since 1991, we have successfully delivered more than 1,200 assignments in 42 countries, helping clients around the world plan and realize vital and sustainable cultural projects.

With offices in New York and London, AEA offers a talented, multidisciplinary team of professionals with proven practical experience who deliver personalized solutions to clients in the arts, cultural, creative and public sectors. We thrive on new challenges and approach problem-solving with curiosity, creativity and integrity.

For more information visit:
www.aeaconsulting.com



About the Global Cultural Districts Network

An initiative of AEA Consulting, the Global Cultural Districts Network (GCDN) is an international federation committed to improving the quality of urban life through the contribution of the arts, culture and creative industries.

Founded in 2013, the membership network fosters cooperation and knowledge-sharing among those responsible for creative and cultural districts, and engages leaders in culture and in urban development through convenings, research and collaborations in order to inform global, local and sectoral agendas.

For more information visit
www.gcdn.net



Top:
Lindemann Performing Arts Center

Bottom:
ChunYangTai Arts and Cultural Centre

Credits

We extend special thanks to lead researcher Laura Casale, assisted by the team of Harry Fisher-Jones, Christie Lam, Natalia Vartapetova, and Maria Edmée di Sambuy.

Image Credits

Front cover:

Blanton Museum of Art, Austin, TX
Photo by Casey Dunn

Inside front cover:

American Museum of Natural History, New York, NY
© Iwan Baan

Page 1:

Nita Mukesh Ambani Cultural Centre, Mumbai, India
Fuzheado, CCO, via Wikimedia Commons

Page 2:

Perelman Performing Arts Center, New York, NY
DutchTreat / Wikimedia Commons, CC BY-SA 4.0 via
Wikimedia Commons

Page 3:

Zhuhai Jinwan Civic Art Center, Zhuhai, China
© AT OPTOGRAM STUDIO

Page 4:

Seoripul Open Art Storage, Seoul, South Korea
Courtesy of Herzon & DeMeuron

Page 5:

Museum Paleis Het Loo, Apeldoorn, Netherlands
Dhdewit, CC BY-SA 4.0, via Wikimedia Commons

Page 6:

Fred Rouse Center for Arts and Community Healing,
Fort Worth, TX
Courtesy of Fred Rouse Center for Arts and
Community Healing, Photo by Ken Sparks

Page 7:

Darlinghurst Law Courts, Darlinghurst, Australia
Sardaka (talk) 07:55, 29 January 2015 (UTC), CC BY
3.0, via Wikimedia Commons

Page 8:

Powerhouse Arts, New York, NY
Courtesy of AEA Consulting

Page 9:

Baruthane, Istanbul, Turkey
© Egemen Karakaya

Page 14:

International African American Museum,
Charleston, SC
Randy Duchaine - Alamy Stock Photo

Page 15:

Aviva Studios, Manchester, UK
Mark Waugh - Alamy Stock Photo

Page 18:

Amelia Earhart Hangar Museum, Atchison, KS
Sheila Scarborough via Flickr under CC BY 2.0

Oman Across Ages Museum, Manah, Oman
Saif Al Abri - Alamy Stock Photo

Page 24:

Museum of Polish History, Warsaw, Poland
Rafał Chmielewski, CC BY-SA 4.0, via Wikimedia
Commons

ArtIstanbul Feshane, Istanbul, Turkey
Kurmanbek, CC BY-SA 4.0, via Wikimedia Commons

Page 30:

Lindemann Performing Arts Center, Providence, RI
Copyright: ©2023, Eric Petschek

ChunYangTai Arts and Cultural Centre, Guangzhou,
China
© Fangfang Tian

Inside back cover:

Otherworld, Philadelphia, PA
Courtesy of Otherworld

Back cover (top to bottom, left to right):

Geelong Arts Centre, Geelong, Australia
Photo by John Gollings

John Randall Centre for Yoruba Culture and History,
Lagos, Nigeria
Photo by Ademola Olaniran and Babajide Atobatele

Serralves Museum of Contemporary Art,
Porto, Portugal
LusoArchitecture - Alamy Stock Photo

Chengdu Science Fiction Museum, Chengdu, China
Xinhua - Alamy Stock Photo

Lola Mora Cultural Center, San Salvador de Jujuy,
Argentina
© balmori associates

Arkansas Museum of Fine Arts, Little Rock, AR
AMartin 4532, CCO, via Wikimedia Commons

